

Compensation Report

American Society of Transplant Surgeons

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Table of Contents

Introduction	
About This Report	
Survey Methodology	
Definitions	2
Dogwandont Drafile	2
Respondent Profile	ర
Compensation Data by Professional Title	
Staff Surgeon	10
Program Director	13
Compensation Data by Academic Rank	
Instructor	17
Assistant Professor	
Associate Professor	
Professor	
Detail Survey Results	
All Respondents	20
By Professional Title	
By Geographic Region	
,	45

Introduction

About This Report

The **2013 Compensation Survey** is another important service provided by the ASTS. The information contained in this report represents complete, accurate and up-to-date compensation data on transplant staff surgeons and program directors. The report is designed to allow individuals to easily compare their compensation levels and benefits with their peers.

The Respondent Profile section of the report displays the various characteristics of the respondents.

The compensation data have been aggregated in the following groupings so individuals can compare their own data to the results of their peers. These aggregations include:

- All Respondents
- By Region
- By Practice Type
- By Primary Practice Areas
- By Academic Rank
- By Years in Practice
- By Center Transplant Volume
- By Personal Transplant Volume

Detailed results showing the results of every question are broken down by:

- All Respondents
- By Professional Level
- By Region
- By Practice Setting
- By Primary Practice

As an individual compares his/her compensation information to that of their peers, it is important to remember that the statistics published in this report should be regarded as "guidelines" rather than "absolute standards." Because organizations will differ depending upon their location, size, and other factors, any two organizations may offer their employees a reasonably attractive compensation package and yet be very different. For example, duration of employment and nature of prior experience will obviously influence the compensation offering for a particular individual. Thus, a deviation between anyone's compensation and a number appearing on a table in this report is not necessarily good or bad; it is merely an indication that additional scrutiny may be warranted.

ASTS is proud to present the enclosed insights into the compensation and benefits policies in the field of transplant surgeons. We wish to thank our members who submitted data for this study.

Survey Methodology

An email with a link to an online questionnaire was sent to approximately 1,035 ASTS members in December 2012. A total of 347 responses was received from staff surgeons and program directors by March 2013.

Final results were tabulated, and the report was completed in April 2013.

Definitions

Number of Responses: The number of responses in a particular grouping.

Average: The simple average of all responses for a particular item (e.g., it is the result of

summing the values and dividing by the total number of responses).

Median (or 50th percentile): The center value of the total distribution of the data that was reported (e.g., it is

the value at which 50% of the responses are above and 50% are below). This measure is less likely than an average to be distorted by a few outlying

responses.

10th **Percentile:** The observation point below which 10% of the responses lie (e.g., 10% of the

respondents earn less than this amount and 90% earn more).

25th Percentile: The observation point below which 25% of the responses lie (e.g., 25% of the

respondents earn less than this amount and 75% earn more).

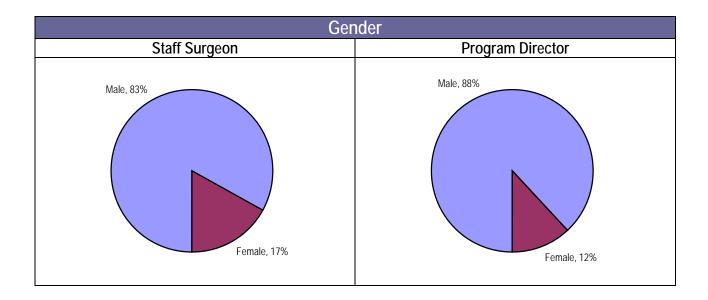
75th Percentile: The observation point below which 75% of the responses lie (e.g., 75% of the

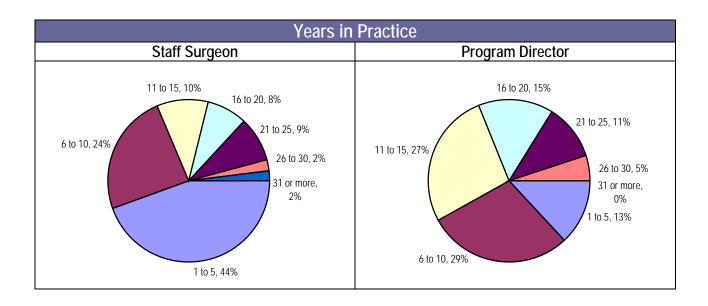
respondents earn less than this amount and 25% earn more).

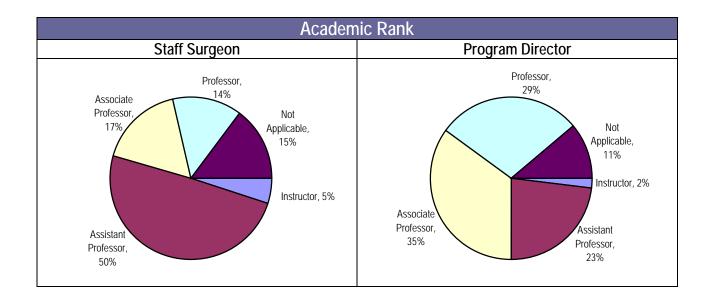
90th **Percentile**: The observation point below which 10% of the responses lie (e.g., 90% of the

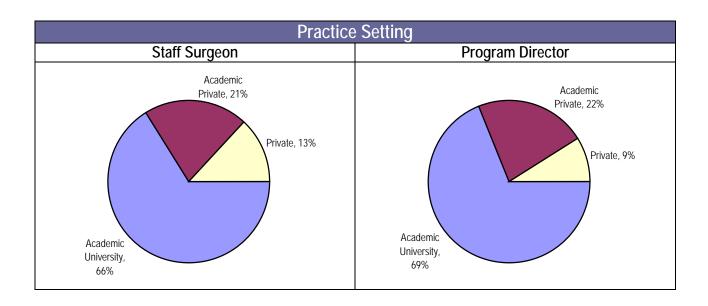
respondents earn less than this amount and 10% earn more).

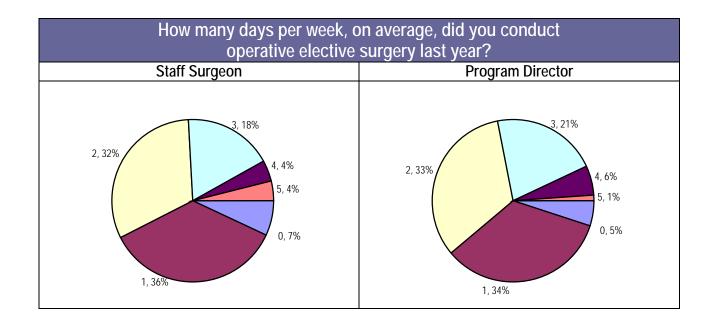
Respondent Profile

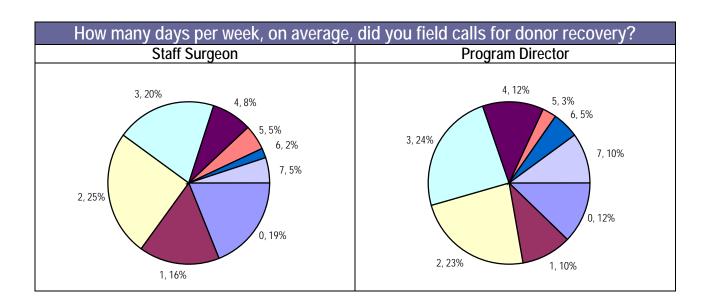


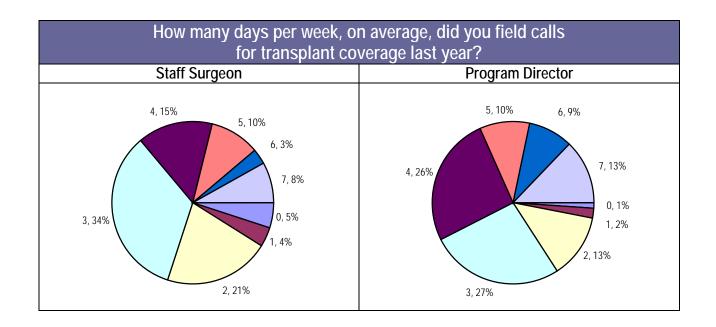


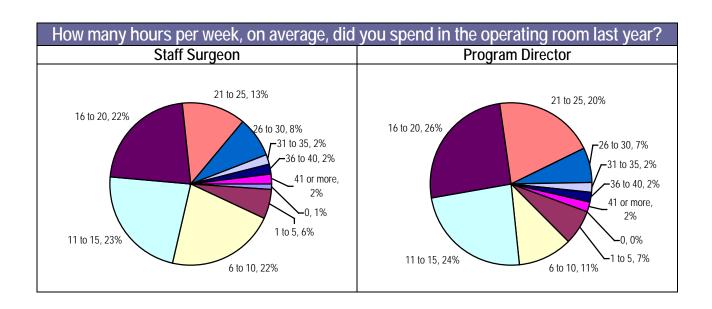


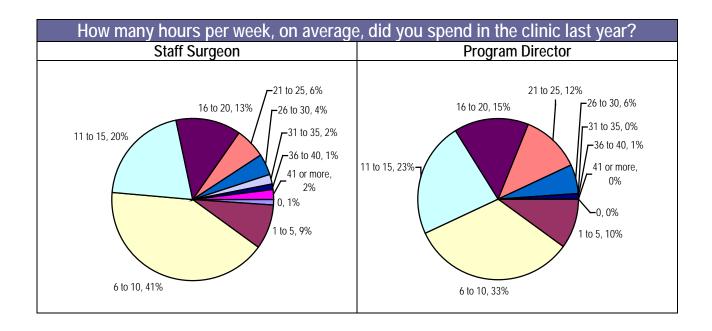


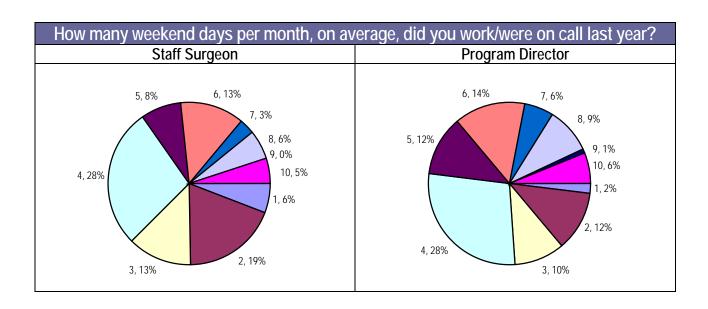


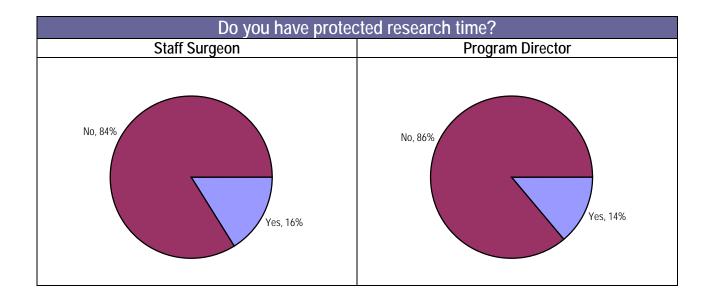


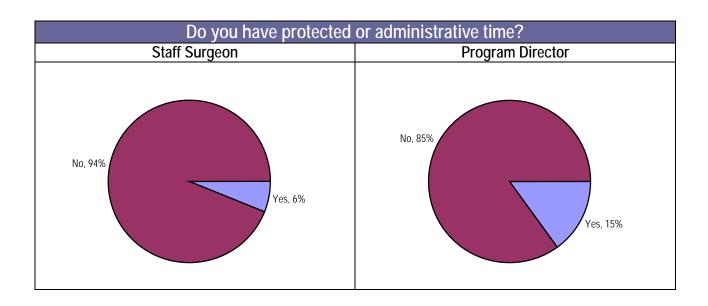












Compensation Data by Professional Title



Compensation Data by Professional Title

Staff Surgeon

Guil Gui geoil				Base S	Salary			Total Compensation					
	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
All Respondents	172	\$225,000	\$225,000	\$275,000	\$307,267	\$362,500	\$460,000	\$237,500	\$275,000	\$326,250	\$354,578	\$409,375	\$512,500
Region													
Central	40	\$180,000	\$225,000	\$300,000	\$320,750	\$375,000	\$475,000	\$226,250	\$250,000	\$337,500	\$356,375	\$421,875	\$523,750
Northeast	50	\$143,500	\$225,000	\$275,000	\$280,500	\$325,000	\$420,000	\$238,750	\$272,500	\$300,000	\$316,250	\$350,000	\$443,750
South	49	\$225,000	\$250,000	\$325,000	\$325,000	\$375,000	\$425,000	\$250,000	\$293,750	\$350,000	\$376,276	\$425,000	\$512,500
West	31	\$225,000	\$225,000	\$275,000	\$311,452	\$325,000	\$475,000	\$250,000	\$300,000	\$350,000	\$388,065	\$465,000	\$630,000
Other	1	*	*	*	*	*	*	*	*	*	*	*	*
Practice Type													
Academic University	108	\$175,000	\$225,000	\$275,000	\$284,630	\$325,000	\$375,000	\$237,500	\$265,625	\$300,000	\$332,894	\$371,875	\$488,750
Academic Private	35	\$191,000	\$275,000	\$325,000	\$336,286	\$425,000	\$495,000	\$245,000	\$287,500	\$362,500	\$379,500	\$450,000	\$547,500
Private	22	\$225,000	\$262,500	\$325,000	\$346,136	\$387,500	\$545,000	\$225,000	\$309,375	\$381,250	\$393,295	\$456,250	\$556,250
Primary Practice Areas													
Kidney and/or Pancreas	148	\$220,000	\$225,000	\$275,000	\$298,311	\$325,000	\$425,000	\$237,500	\$275,000	\$318,750	\$345,777	\$400,000	\$500,000
Heart and/or Lung	2	*	*	*	*	*	*	*	*	*	*	*	*
Liver	115	\$225,000	\$225,000	\$275,000	\$314,348	\$375,000	\$445,000	\$250,000	\$287,500	\$337,500	\$366,522	\$425,000	\$512,500
Academic Rank													
Instructor	9	*	\$182,500	\$275,000	\$256,111	\$325,000	*	*	\$201,250	\$300,000	\$292,222	\$350,000	*
Assistant Professor	88	\$220,000	\$225,000	\$275,000	\$279,091	\$325,000	\$375,000	\$237,500	\$250,000	\$300,000	\$314,176	\$350,000	\$412,500
Associate Professor	29	\$175,000	\$250,000	\$325,000	\$334,655	\$400,000	\$475,000	\$262,500	\$312,500	\$400,000	\$400,603	\$481,250	\$600,000
Professor	20	\$225,000	\$237,500	\$350,000	\$363,250	\$462,500	\$610,000	\$276,250	\$353,125	\$412,500	\$432,000	\$509,375	\$637,500
Not Applicable	26	\$225,000	\$225,000	\$325,000	\$346,731	\$375,000	\$655,000	\$225,000	\$293,750	\$375,000	\$402,019	\$431,250	\$706,250

Staff Surgeon (continued)

				Base S	Salary			Total Compensation					
	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
Years in Practice													
1 to 5 years	78	\$220,000	\$225,000	\$275,000	\$271,090	\$325,000	\$330,000	\$237,500	\$250,000	\$300,000	\$309,712	\$350,000	\$412,500
6 to 10 years	41	\$225,000	\$275,000	\$325,000	\$339,634	\$375,000	\$515,000	\$252,500	\$306,250	\$375,000	\$383,841	\$437,500	\$582,500
11 to 15 years	18	\$140,000	\$225,000	\$275,000	\$324,722	\$387,500	\$635,000	\$165,000	\$275,000	\$325,000	\$383,056	\$503,125	\$672,500
16 to 20 years	14	\$140,000	\$225,000	\$325,000	\$298,571	\$337,500	\$500,000	\$207,500	\$268,750	\$356,250	\$379,821	\$453,750	\$625,000
21 to 25 years	14	\$140,000	\$225,000	\$350,000	\$366,429	\$475,000	\$675,000	\$215,000	\$328,125	\$393,750	\$434,286	\$490,625	\$775,000
26 to 30 years	3	*	*	*	*	*	*	*	*	*	*	*	*
31 or more years	3	*	*	*	*	*	*	*	*	*	*	*	*
Center Transplant Volume													
Heart and Lung													
1 to 25	41	\$225,000	\$250,000	\$325,000	\$333,415	\$375,000	\$555,000	\$243,000	\$281,250	\$337,500	\$373,659	\$393,750	\$582,500
26 or more	30	\$180,000	\$225,000	\$275,000	\$314,333	\$375,000	\$475,000	\$250,000	\$287,500	\$343,750	\$372,250	\$462,500	\$523,750
Kidney and Pancreas													
1 to 100	72	\$225,000	\$225,000	\$275,000	\$289,722	\$325,000	\$410,000	\$237,500	\$256,250	\$300,000	\$326,701	\$371,875	\$442,500
101 to 200	38	\$225,000	\$262,500	\$300,000	\$328,947	\$375,000	\$485,000	\$250,000	\$275,000	\$343,750	\$380,592	\$462,500	\$605,000
201 or more	50	\$143,500	\$225,000	\$300,000	\$318,500	\$375,000	\$475,000	\$250,000	\$296,875	\$350,000	\$378,500	\$450,000	\$512,500
Liver and Intestine													
1 to 50	55	\$225,000	\$225,000	\$275,000	\$300,727	\$325,000	\$425,000	\$245,000	\$287,500	\$312,500	\$337,091	\$362,500	\$475,000
51 to 75	25	\$161,000	\$225,000	\$275,000	\$322,200	\$400,000	\$535,000	\$186,000	\$243,750	\$337,500	\$370,700	\$500,000	\$615,000
76 or more	51	\$225,000	\$225,000	\$275,000	\$321,961	\$375,000	\$465,000	\$262,500	\$287,500	\$350,000	\$386,176	\$450,000	\$582,500

Staff Surgeon (continued)

				Base S	Salary			Total Compensation					
	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
Personal Transplant Volume													
Heart and Lung													
1 to 10	1	*	*	*	*	*	*	*	*	*	*	*	*
11 or more	3	*	*	*	*	*	*	*	*	*	*	*	*
Kidney and Pancreas													
1 to 25	75	\$225,000	\$225,000	\$275,000	\$314,067	\$375,000	\$475,000	\$245,000	\$275,000	\$312,500	\$348,233	\$400,000	\$492,500
26 to 50	48	\$216,500	\$225,000	\$275,000	\$288,750	\$325,000	\$380,000	\$248,750	\$275,000	\$337,500	\$354,375	\$409,375	\$512,500
51 or more	22	\$150,500	\$225,000	\$325,000	\$310,455	\$375,000	\$460,000	\$215,000	\$275,000	\$350,000	\$366,136	\$450,000	\$498,250
Liver and Intestine													
1 to 20	65	\$225,000	\$275,000	\$275,000	\$305,231	\$325,000	\$425,000	\$250,000	\$287,500	\$312,500	\$345,038	\$381,250	\$500,000
21 or more	43	\$225,000	\$225,000	\$325,000	\$345,465	\$425,000	\$575,000	\$255,000	\$325,000	\$375,000	\$415,814	\$465,000	\$630,000

Program Director

			Base Salary					Total Compensation					
	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
All Respondents	108	\$225,000	\$275,000	\$375,000	\$380,093	\$475,000	\$530,000	\$287,500	\$350,000	\$425,000	\$445,949	\$512,500	\$650,000
Region													
Central	40	\$225,000	\$275,000	\$375,000	\$375,000	\$462,500	\$570,000	\$288,750	\$350,000	\$412,500	\$435,625	\$500,000	\$611,250
Northeast	22	\$175,000	\$262,500	\$325,000	\$361,364	\$475,000	\$525,000	\$253,750	\$309,375	\$443,750	\$430,114	\$503,125	\$652,500
South	28	\$270,000	\$275,000	\$375,000	\$398,214	\$475,000	\$635,000	\$298,750	\$331,250	\$431,250	\$466,071	\$618,750	\$726,250
West	17	\$265,000	\$325,000	\$375,000	\$386,765	\$450,000	\$545,000	\$305,000	\$381,250	\$450,000	\$458,824	\$525,000	\$690,000
Other	0	*	*	*	*	*	*	*	*	*	*	*	*
Practice Type													
Academic University	72	\$225,000	\$275,000	\$325,000	\$355,556	\$425,000	\$510,000	\$278,750	\$340,625	\$412,500	\$422,222	\$500,000	\$600,000
Academic Private	24	\$225,000	\$337,500	\$425,000	\$431,250	\$512,500	\$600,000	\$312,500	\$400,000	\$500,000	\$507,813	\$643,750	\$762,500
Private	9	*	\$275,000	\$375,000	\$402,778	\$525,000	*	*	\$306,250	\$400,000	\$444,444	\$568,750	*
Primary Practice Areas													
Kidney and/or Pancreas	85	\$225,000	\$275,000	\$375,000	\$369,118	\$450,000	\$525,000	\$295,000	\$350,000	\$412,500	\$433,529	\$500,000	\$635,000
Heart and/or Lung	5	*	\$325,000	\$425,000	\$435,000	\$550,000	*	*	\$443,750	\$500,000	\$527,500	\$625,000	*
Liver	68	\$225,000	\$325,000	\$375,000	\$392,647	\$475,000	\$575,000	\$287,500	\$350,000	\$443,750	\$456,801	\$546,875	\$652,500
Academic Rank													
Instructor	2	*	*	*	*	*	*	*	*	*	*	*	*
Assistant Professor	25	\$205,000	\$275,000	\$325,000	\$315,000	\$325,000	\$495,000	\$245,000	\$293,750	\$337,500	\$364,000	\$412,500	\$535,000
Associate Professor	38	\$225,000	\$325,000	\$375,000	\$388,158	\$475,000	\$530,000	\$300,000	\$371,875	\$450,000	\$470,395	\$553,125	\$630,000
Professor	31	\$225,000	\$325,000	\$375,000	\$408,871	\$475,000	\$605,000	\$320,000	\$400,000	\$450,000	\$484,677	\$550,000	\$710,000
Not Applicable	11	\$195,000	\$275,000	\$375,000	\$415,909	\$625,000	\$705,000	\$195,000	\$300,000	\$400,000	\$446,591	\$650,000	\$725,000

Program Director (continued)

			Base Salary					Total Compensation					
	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
Years in Practice													
1 to 5 years	14	\$175,000	\$225,000	\$275,000	\$289,286	\$325,000	\$475,000	\$212,500	\$275,000	\$312,500	\$337,500	\$362,500	\$575,000
6 to 10 years	32	\$190,000	\$287,500	\$325,000	\$354,688	\$425,000	\$560,000	\$273,750	\$340,625	\$412,500	\$426,953	\$521,875	\$617,500
11 to 15 years	28	\$225,000	\$325,000	\$425,000	\$408,929	\$475,000	\$530,000	\$335,000	\$403,125	\$450,000	\$495,982	\$587,500	\$727,500
16 to 20 years	16	\$225,000	\$375,000	\$400,000	\$418,750	\$475,000	\$625,000	\$338,750	\$400,000	\$475,000	\$478,125	\$559,375	\$650,000
21 to 25 years	12	\$240,000	\$325,000	\$375,000	\$416,667	\$475,000	\$725,000	\$256,250	\$359,375	\$443,750	\$465,625	\$500,000	\$781,250
26 to 30 years	5	*	\$325,000	\$375,000	\$415,000	\$525,000	*	*	\$350,000	\$400,000	\$440,000	\$550,000	*
31 or more years	0	*	*	*	*	*	*	*	*	*	*	*	*
Center Transplant Volume													
Heart and Lung													
1 to 25	27	\$275,000	\$325,000	\$375,000	\$393,519	\$475,000	\$475,000	\$345,000	\$350,000	\$450,000	\$445,833	\$500,000	\$625,000
26 or more	31	\$185,000	\$275,000	\$375,000	\$370,161	\$425,000	\$525,000	\$290,000	\$350,000	\$450,000	\$454,839	\$550,000	\$640,000
Kidney and Pancreas													
1 to 100	48	\$225,000	\$275,000	\$325,000	\$364,583	\$425,000	\$575,000	\$297,500	\$328,125	\$393,750	\$415,885	\$481,250	\$605,000
101 to 200	25	\$275,000	\$325,000	\$375,000	\$391,000	\$425,000	\$495,000	\$282,500	\$381,250	\$450,000	\$456,500	\$506,250	\$680,000
201 or more	30	\$180,000	\$225,000	\$375,000	\$365,000	\$475,000	\$525,000	\$265,000	\$340,625	\$437,500	\$452,917	\$553,125	\$646,250
Liver and Intestine													
1 to 50	36	\$225,000	\$275,000	\$325,000	\$363,889	\$412,500	\$590,000	\$283,750	\$325,000	\$387,500	\$410,069	\$471,875	\$615,000
51 to 75	24	\$200,000	\$325,000	\$425,000	\$406,250	\$475,000	\$525,000	\$243,750	\$371,875	\$500,000	\$483,854	\$600,000	\$693,750
76 or more	25	\$225,000	\$325,000	\$375,000	\$399,000	\$475,000	\$565,000	\$330,000	\$412,500	\$500,000	\$497,000	\$575,000	\$690,000

Program Director (continued)

				Base S	Salary			Total Compensation					
	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
Personal Transplant Volume													
Heart and Lung													
1 to 10	1	*	*	*	*	*	*	*	*	*	*	*	*
11 or more	4	*	*	*	*	*	*	*	*	*	*	*	*
Kidney and Pancreas													
1 to 25	33	\$225,000	\$275,000	\$375,000	\$394,697	\$475,000	\$605,000	\$267,500	\$325,000	\$425,000	\$454,545	\$593,750	\$720,000
26 to 50	39	\$225,000	\$275,000	\$325,000	\$337,821	\$375,000	\$425,000	\$287,500	\$325,000	\$400,000	\$393,269	\$450,000	\$512,500
51 or more	19	\$175,000	\$275,000	\$375,000	\$369,737	\$475,000	\$525,000	\$300,000	\$362,500	\$412,500	\$447,368	\$500,000	\$675,000
Liver and Intestine													
1 to 20	34	\$225,000	\$275,000	\$325,000	\$370,588	\$425,000	\$625,000	\$281,250	\$325,000	\$400,000	\$429,779	\$500,000	\$662,500
21 or more	33	\$245,000	\$325,000	\$425,000	\$415,909	\$475,000	\$525,000	\$292,500	\$375,000	\$500,000	\$484,091	\$581,250	\$687,500
Number of programs directed													
One	64	\$225,000	\$275,000	\$375,000	\$375,000	\$462,500	\$525,000	\$281,250	\$340,625	\$400,000	\$437,305	\$512,500	\$650,000
Two or more	43	\$225,000	\$275,000	\$375,000	\$386,628	\$475,000	\$575,000	\$292,500	\$350,000	\$450,000	\$458,721	\$537,500	\$665,000
Number of Protected Administrative Days per Week													
One	17	\$175,000	\$225,000	\$325,000	\$322,059	\$450,000	\$475,000	\$235,000	\$343,750	\$412,500	\$439,706	\$525,000	\$685,000
Two or more	2	*	*	*	*	*	*	*	*	*	*	*	*

Compensation Data by Academic Rank





Compensation Data by Academic Rank

	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
Instructor							
Base Salary All Respondents	11	\$140,000	\$225,000	\$275,000	\$264,091	\$325,000	\$365,000
Region: Central Northeast	1 7	*	* \$225,000	* \$275,000	* \$275,000	* \$325,000	*
South West	1 1	*	*	*	*	*	*
Total Compensation All Respondents	11	\$165,000	\$237,500	\$300,000	\$298,182	\$350,000	\$480,000
Region: Central Northeast South West	1 7 1 1	* * *	* \$250,000 * *	* \$300,000 * *	* \$298,214 * *	* \$350,000 * *	* * *
Assistant Profes	ssor						
Base Salary All Respondents	115	\$225,000	\$225,000	\$275,000	\$287,696	\$325,000	\$375,000
Region: Central Northeast South West	35 34 30 15	\$205,000 \$140,000 \$225,000 \$225,000	\$225,000 \$225,000 \$225,000 \$225,000	\$275,000 \$275,000 \$275,000 \$275,000	\$316,429 \$260,588 \$286,667 \$278,333	\$375,000 \$325,000 \$325,000 \$275,000	\$525,000 \$325,000 \$370,000 \$385,000
Total Compensation All Respondents	115	\$237,500	\$275,000	\$300,000	\$326,717	\$350,000	\$442,500
Region: Central Northeast South West	35 34 30 15	\$237,500 \$231,250 \$238,750 \$250,000	\$250,000 \$250,000 \$275,000 \$275,000	\$325,000 \$300,000 \$306,250 \$300,000	\$357,500 \$298,824 \$325,000 \$315,000	\$412,500 \$337,500 \$350,000 \$337,500	\$560,000 \$362,500 \$435,000 \$440,000



Compensation Data by Academic Rank

	Number of Respondents	10 th Percentile	25 th Percentile	50 th Percentile	Average	75 th Percentile	90 th Percentile
Associate Profes	ssor						
Base Salary All Respondents	83	\$225,000	\$325,000	\$375,000	\$378,373	\$475,000	\$525,000
Region:							
Central	26	\$225,000	\$325,000	\$375,000	\$383,269	\$437,500	\$575,000
Northeast	23	\$175,000	\$275,000	\$425,000	\$412,609	\$525,000	\$635,000
South	23	\$195,000	\$275,000	\$325,000	\$351,087	\$425,000	\$475,000
West	11	\$235,000	\$325,000	\$325,000	\$352,273	\$375,000	\$475,000
Total Compensation							
All Respondents	83	\$300,000	\$362,500	\$450,000	\$449,458	\$537,500	\$607,500
Region:							
Central	26	\$292,500	\$371,875	\$425,000	\$452,019	\$531,250	\$612,500
Northeast	23	\$269,000	\$350,000	\$475,000	\$474,022	\$550,000	\$697,500
South	23	\$277,500	\$337,500	\$425,000	\$416,848	\$487,500	\$545,000
West	11	\$340,000	\$350,000	\$425,000	\$460,227	\$550,000	\$632,500
Professor							
Base Salary							
All Respondents	82	\$225,000	\$325,000	\$425,000	\$425,793	\$475,000	\$625,000
Region:							
Central	20	\$225,000	\$337,500	\$425,000	\$412,500	\$475,000	\$610,000
Northeast	23	\$225,000	\$325,000	\$425,000	\$438,043	\$525,000	\$625,000
South	21	\$235,000	\$375,000	\$475,000	\$475,000	\$625,000	\$705,000
West	17	\$208,000	\$325,000	\$375,000	\$372,941	\$450,000	\$525,000
Total Compensation							
All Respondents	82	\$316,250	\$400,000	\$487,500	\$495,762	\$559,375	\$692,500
Region:							
Central	20	\$353,750	\$403,125	\$450,000	\$471,250	\$518,750	\$648,750
Northeast	23	\$315,000	\$387,500	\$487,500	\$500,543	\$550,000	\$767,500
South	21	\$305,000	\$412,500	\$550,000	\$548,214	\$650,000	\$745,000
West	17	\$310,000	\$400,000	\$450,000	\$465,588	\$512,500	\$670,000

Detailed Results

All Respondents

By Professional Title

By Region of Practice

By Setting of Practice

By Primary Practice



	Responses	Percent
PERSONAL DEMOGRAPHICS		
Gender: Responses Male Female	346 301 45	100% 87% 13%
Retired: Responses Yes No	334 4 330	100% 1% 99%
How many years have you been in practice? Responses 1 - 5 6 - 10 11 - 15 16 - 20 21 - 25 26 - 30 31 or more	344 94 77 59 48 42 20 4	100% 27% 22% 17% 14% 12% 6% 1%
AAMC Region of Practice: Responses Central Northeast South West	345 91 100 96 57	100% 26% 29% 28% 17%
Age: Responses Less than 30 31 - 34 35 - 40 41 - 45 46 - 50 51 - 55 56 - 60 61 - 65 Over 65	339 0 6 76 78 67 57 39 12 4	100% 0% 2% 22% 23% 20% 17% 12% 4%
Are you Responses Board certified Board eligible	328 310 18	100% 95% 5%
Location of medical education: Responses Within the US Outside the US	337 253 84	100% 75% 25%

	Responses	Percent
Race:		
Responses	343	100%
American Indian/Alaska Native	10	3%
Asian	67	20%
Black or African American	18	5%
White	236	69%
Other	12	3%
Ethnicity:		
Responses	296	100%
Hispanic or Latino	24	8%
Not Hispanic or Latino	272	92%
If you are a program director, for		
what programs do you serve as directors?		
Responses	137	100%
Heart	4	3%
Lung	2	1%
Kidney	66	48%
Liver	50	36%
Pancreas	56	41%
Intestine	8	6%
Hepatobiliary	11	8%
Not Applicable	5	4%
What is your academic rank?		
Responses	346	100%
Instructor	11	3%
Assistant Professor	117	34%
Associate Professor	85	25%
Professor	88	25%
Not Applicable	45	13%
COMPENSATION DETAILS		
What objective criteria are used to		
evaluate your compensation?		
Responses	347	100%
Surgical activity	259	75%
Administrative responsibility	184	53%
Academic rank	139	40%
Academic productivity	127	37%
National leadership	62	18%
None	46	13%

	Responses	Percent
Is your compensation based on the following national metrics? Responses MGMA AAMC Other Unknown	315 48 63 17 187	100% 15% 20% 5% 59%
How is your clinical activity measured? Responses Total case volume Transplant volume RVU (Relative Value Units) expectation Billing/collection dollar amount I don't know	347 88 82 207 136 53	100% 25% 24% 60% 39% 15%
On what criteria was your incentive/bonus based? Responses Surgical activity Administrative responsibility Academic rank Academic productivity National leadership Surgical outcomes Financial performance of the institution Financial performance of the section None	347 189 79 23 68 29 27 51 99	100% 54% 23% 7% 20% 8% 15% 29% 30%
Did you receive income from any of the following last year? Responses Donor work Administrative work Grant support Call coverage Other	347 89 75 42 22 12	100% 26% 22% 12% 6% 3%
What is your perception of your overall compensation? Responses Over compensated Fairly compensated Under compensated	347 2 162 183	100% 1% 47% 53%
Do you clearly understand the basis on which your compensation is based? Responses Yes No	343 208 135	100% 61% 39%

	Responses	10 th Percentile	25 th Percentile	Average	Median	75 th Percentile	90th Percentile
ADDITIONAL BENEFITS							
What was the total matchir amount your institution co to your retirement plan las Staff Surgeon	ntributed	\$2,500	\$7,500 \$7,500	\$17,825 \$20,100	\$17,500 \$17,500	\$22,500	\$39,000
Program Director	100	\$2,500	\$7,500	\$20,100	\$17,500	\$25,000	\$47,500
What was your personal contribution to your retirer last year?	nent plan						
Staff Surgeon Program Director	151 105	\$3,500 \$7,500	\$12,500 \$12,500	\$20,629 \$23,905	\$17,500 \$22,500	\$25,000 \$32,500	\$42,500 \$47,500
				Responses	F	Percent	
Does your center offer a de compensation plan? Responses Yes No	eferred			332 142 190		100% 43% 57%	
Does your center offer a depension benefit plan? Responses Yes No	efined			323 162 161		100% 50% 50%	
Does your institution have tuition benefit program? Responses Yes No	a college			337 132 205		100% 39% 61%	
PRACTICE DEMOGRAPHIC	CS						
What is the setting of your Responses Academic University Academic Private Private	practice?			334 225 73 36		100% 67% 22% 11%	

	Responses	Percent
What is the primary area of interest		
for your practice?	0.47	1000/
Responses Kidney	347 284	100% 82%
Liver	220	63%
Pancreas	187	54%
Intestine	26	7%
Heart	4 4	1% 1%
Lung Live donor liver	50	14%
Live donor nephrectomy	138	40%
Live donor hepatecomy	42	12%
Hepatobiliary surgery	143	41%
Vascular access	85	24%
What percent of your practice is		
non-transplant surgery?	339	100%
Responses 0 - 10%	339 105	31%
11% - 20%	61	18%
21% - 30%	51	15%
31% - 40%	30	9%
41% - 50% 51% - 60%	37 18	11% 5%
61% - 70%	11	3%
71% - 80%	11	3%
81% - 90%	7	2%
91% - 100%	8	2%
What was your CENTER'S total heart		
transplant volume last year?	201	1000/
Responses 0	206 49	100% 24%
1 - 5	9	4%
6 - 10	36	17%
11 - 15	27	13%
16 - 20	34	17%
21 - 25 26 - 30	20 10	10% 5%
31 or more	21	10%
What was your CENTER'S total lung		
transplant volume last year?		
Responses	197	100%
0	95	48%
1 - 5 6 - 10	11 18	6% 9%
11 - 15	17	9%
16 - 20	12	6%
21 - 25	11	6%
26 - 30	12 21	6% 11%
31 or more	21	11%

	Responses	Percent
What was your CENTER'S total		
kidney transplant volume last year?		
Responses	327	100%
0	3 15	1%
1 - 25 26 - 50	48	5% 15%
51 - 75	51	16%
76 - 100	42	13%
101 - 125	31	9%
126 - 150	27	8%
151 - 175	8	2%
176 - 200	18	6%
201 - 225	36	11%
226 - 250	16	5%
251 or more	32	10%
What was your CENTER'S total liver		
transplant volume last year?	000	4000/
Responses	289	100%
0 1 - 10	26 6	9% 2%
11 - 20	23	2% 8%
21 - 30	34	12%
31 - 40	36	12%
41 - 50	21	7%
51 - 60	22	8%
61 - 70	15	5%
71 - 80	20	7%
81 - 90	8	3%
91 - 100	19	7%
101 - 110	18	6%
111 - 120	15	5%
121 - 130	7	2%
131 - 140 141 - 150	5 3	2% 1%
141 - 150 151 or more	11	4%
What was your CENTER'S total		
pancreas transplant volume last		
year?		
Responses	290	100%
0	32	11%
1 - 5	90	31%
6 - 10	73	25%
11 - 15	31	11%
16 - 20	26	9%
21 - 25	22	8%
26 - 30 31 or more	7 9	2% 3%
JI UI IIIUIE	7	3%

	Responses	Percent
What was your CENTER'S total intestine transplant volume last		
year? Responses 0 1 - 5 6 - 10 11 - 15 16 - 20 21 - 25 26 - 30 31 or more	217 168 27 11 3 4 2 1	100% 77% 12% 5% 1% 2% 1% 0%
What was your PERSONAL total heart transplant volume last year?		
Responses 0 1 - 5 11 - 15 16 - 20 26 - 30 31 or more	170 163 2 2 1 1	100% 96% 1% 1% 1% 1%
What was your PERSONAL total lung transplant volume last year?		
Responses 0 1 - 5 11 - 15 16 - 20 31 or more	169 163 3 1 1	100% 96% 2% 1% 1% 1%
What was your PERSONAL total kidney transplant volume last year?		
Responses 0 1 - 25 26 - 50 51 - 75 76 - 100 101 - 125 126 - 150 151 or more	313 21 134 108 34 13 2 1	100% 7% 43% 35% 11% 4% 1% 0%

	Responses	Percent
What was your PERSONAL total		
liver transplant volume last year?	2/0	1000/
Responses 0	269 62	100% 23%
1 - 10	45	17%
11 - 20	73	27%
21 - 30	50	19%
31 - 40	24	9%
41 - 50	12	4%
51 - 60	2	1%
61 - 70	1 0	0% 0%
71 or more	U	0%
What was your PERSONAL total		
pancreas transplant volume last		
year? Responses	253	100%
0	75	30%
1 - 5	138	55%
6 - 10	27	11%
11 - 15	7	3%
16 - 20	5	2%
26 - 30	1	0%
31 or more	0	0%
What was your PERSONAL total		
intestine transplant volume last		
year?	100	4000/
Responses	189 168	100% 89%
0 1 - 5	17	89% 9%
6 - 10	3	2%
16 - 20	1	1%
21 or more	0	0%
What was your PERSONAL total		
NON-transplant volume last year?		
Responses	332	100%
0	8	2%
1 - 25	64	19%
26 - 50	68	20%
51 - 75	48	14%
76 - 100 101 - 125	34 21	10% 6%
126 - 150	22	7%
151 - 200	25	8%
201 - 250	20	6%
251 - 300	10	3%
301 or more	12	4%

	Responses	Percent
HOURS AND WORK SCHEDULE		
How many days per week, on average, did you conduct operative elective surgery last year?		
Responses	328	100%
0	17	5%
1	121	37%
2	109	33%
3	60	18%
4	13	4%
5	8	2%
6	0	0%
7	0	0%
How many days per week, on average, did you field calls for donor recovery?		
Responses	329	100%
0	55	17%
1	42	13%
2	78	24%
3	70	21%
4	33	10%
5	17	5%
6	8	2%
7	26	8%
How many days per week, on average, did you field calls for transplant coverage last year?		
Responses	329	100%
0	12	4%
1	10	3%
2	59	18%
3	96	29%
4	66	20%
5	32 14	10% 5%
6 7	16 38	5% 12%
1	30	1270

	Responses	Percent
How many hours per week, on average, did you spend in the		
operating room last year? Responses 0 1 - 5	328 1 18	100% 0% 5%
6 - 10 11 - 15 16 - 20 21 - 25	64 79 75 49	20% 24% 23% 15%
21 - 25 26 - 30 31 - 35 36 - 40	23 7 5	7% 2% 2%
41 or more	7	2%
How many hours per week, on average, did you spend in the clinic last year?		
Responses 0 1 - 5	333 2 29	100% 1% 9%
6 - 10 11 - 15 16 - 20	127 73 48	38% 22% 14%
21 - 25 26 - 30 31 - 35	28 13 3	8% 4% 1%
36 - 40 41 or more	3 7	1% 1% 2%
How many weekend days per month, on average, did you work/were on call last year?		
Responses 1 2	335 13 52	100% 4% 16%
3 4 5	40 96 35	12% 29% 10%
6 7	43 13	13% 4%
8 9 10	22 1 20	7% 0% 6%
Do you have protected research time?	000	1000
Responses Yes No	338 48 290	100% 14% 86%

	Responses	Percent
How many days per week, on		
average, did you have protected		
research time last year?	48	100%
Responses 1	23	48%
2	14	29%
3	9	19%
4	2	4%
5 or more	0	0%
What percent of protected research		
time is funded by the following:		.=
Extramural funding (NIH or foundation)	32	47.1%
Intramural funding	32	43.2%
Pharmaceutical trials Other	32 32	4.1% 5.6%
Ottici	32	5.070
Do you have protected		
administrative time?		
Responses	338	100%
Yes	44	13%
No	294	87%
If yes, how many days per week, on		
average, did you have protected		
administrative time last year?		
Responses	44	100%
1	35	80%
2	5	11%
3	2	5% 5%
4 5 or more	2	5% 0%
5 of more	U	070
Who performs the organ recoveries		
in your practice?		
Responses	347	100%
Surgeon always	168	48%
Surgeon and fellow(s) together	95	27%
Surgeon sometimes	55	16%
Fellow(s) go alone after training	86	25%

	STAFF SURGEON		PROGRAM D	
	Responses	Percent	Responses	Percent
PERSONAL DEMOGRAPHICS				
Gender:				
Responses	179	100%	112	100%
Male	149	83%	99	88%
Female	30	17%	13	12%
How many years have you been in				
practice?	470	1000/		1000/
Responses	178	100%	111	100%
1 - 5	79	44%	14	13%
6 - 10	42	24%	32	29%
11 - 15	18 15	10% 8%	30	27%
16 - 20 21 - 25	15 16	8% 9%	17 12	15% 11%
26 - 30		9% 2%	6	5%
31 or more	4 4	2%	0	0%
31 of filore	4	Z 70	U	076
AAMC Region of Practice:				
Responses	178	100%	111	100%
Central	43	24%	40	36%
Northeast	51	29%	24	22%
South	52	29%	29	26%
West	31	17%	18	16%
Age:				
Responses	176	100%	108	100%
Less than 30	0	0%	0	0%
31 - 34	6	3%	0	0%
35 - 40	59	34%	15	14%
41 - 45	50	28%	23	21%
46 - 50	27	15%	30	28%
51 - 55	17	10%	23	21%
56 - 60	12	7%	10	9%
61 - 65	2	1%	6	6%
Over 65	3	2%	1	1%
Are you				
Responses	169	100%	104	100%
Board certified	157	93%	99	95%
Board eligible	12	7%	5	5%
Location of medical education:				
Responses	174	100%	107	100%
Within the US	123	71%	83	78%
Outside the US	51	29%	24	22%

	Staff Sur	GEON	Program Di	RECTOR	
	Responses	Percent	Responses	Percent	
Race: Responses American Indian/Alaska Native Asian Black or African American White Other	176	100%	111	100%	
	6	3%	4	4%	
	39	22%	21	19%	
	13	7%	3	3%	
	113	64%	78	70%	
	5	3%	5	5%	
Ethnicity: Responses Hispanic or Latino Not Hispanic or Latino	151	100%	96	100%	
	10	7%	10	10%	
	141	93%	86	90%	
If you are a program director, for what programs do you serve as directors? Responses Heart Lung Kidney Liver Pancreas Intestine Hepatobiliary Not Applicable	N/A N/A N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A N/A N/A	112 4 2 50 38 48 8 9 5	100% 4% 2% 45% 34% 43% 7% 8% 4%	
What is your academic rank? Responses Instructor Assistant Professor Associate Professor Professor Not Applicable	179 9 89 30 25 26	100% 5% 50% 17% 14%	111 2 26 39 32	100% 2% 23% 35% 29% 11%	

	CTASS CUI	205011	Dogo w D	
	Staff Suf Responses	RGEON Percent	PROGRAM DI Responses	Percent
	·		•	
COMPENSATION DETAILS				
What objective criteria are used to				
evaluate your compensation?				
Responses	179	100%	112	100%
Surgical activity	127	71%	87	78%
Administrative responsibility	71	40%	74	66%
Academic rank	63	35%	52	46%
Academic productivity	64	36%	44	39%
National leadership	25	14%	28	25%
None	33	18%	10	9%
Is your compensation based on the				
following national metrics?				
Responses	165	100%	98	100%
MGMA	16	10%	19	19%
AAMC	25	15%	22	22%
Other Unknown	8	5% 70%	6 E1	6% 52%
UIKIOWII	116	70%	51	52%
How is your clinical activity				
measured?				
Responses	179	100%	112	100%
Total case volume	46	26%	25	22%
Transplant volume	44	25%	20	18%
RVU (Relative Value Units) expectation	101	56%	66	59%
Billing/collection dollar amount I don't know	66 37	37% 21%	47 15	42% 13%
I GOLL KHOW	37	2170	15	1370
On what criteria was your				
incentive/bonus based?	470	1000/	110	1000/
Responses	179	100%	112	100%
Surgical activity	85 27	47%	67	60%
Administrative responsibility Academic rank	27 11	15% 6%	30 7	27% 6%
Academic rank Academic productivity	26	15%	31	28%
National leadership	9	5%	13	12%
Surgical outcomes	7	4%	14	13%
Financial performance of the institution	22	12%	18	16%
Financial performance of the section	51	28%	32	29%
None	60	34%	27	24%
Did you receive income from any of				
the following last year?				
Responses	179	100%	112	100%
Donor work	53	30%	25	22%
Administrative work	19	11%	38	34%
Grant support	21	12%	13	12%
Call coverage	10	6%	10	9%
Other	9	5%	2	2%

			STAFF S Response	Surgeon s Percent		Program Dir Responses	RECTOR Percent
What is your perception of overall compensation?	your						
Responses			179	100%		112	100%
Over compensated			1	1%		0	0%
Fairly compensated			81	45%		58	52%
Under compensated			97	54%		54	48%
Do you clearly understand on which your compensation based?				1000/			1000
Responses			177	100%		111	100%
Yes			95 82	54% 46%		69 42	62%
No			82	40%		42	38%
		10 th	25 th			75 th	90th
	Responses	Percentile	Percentile	Average	Median	Percentile	Percentile
ADDITIONAL BENEFITS							
What was the total matchin dollar amount your institut contributed to your retirem plan last year?	ion						
Staff Surgeon	146	\$2,500	\$7,500	\$17,825	\$17,500	\$22,500	\$39,000
Program Director	100	\$2,500	\$7,500	\$20,100	\$17,500	\$25,000	\$47,500
What was your personal contribution to your retiren plan last year?	nent						
Staff Surgeon	151	\$3,500	\$12,500	\$20,629	\$17,500	\$25,000	\$42,500
Program Director	105	\$7,500	\$12,500	\$23,905	\$22,500	\$32,500	\$47,500
			Staff S Response	SURGEON s Percent		PROGRAM DIF Responses	RECTOR Percent
			Kesponse:	s reiteill		Responses	reiceiii
Does your center offer a de compensation plan?	eferred						
Responses			169	100%		109	100%
Yes			71	42%		49	45%
No			98	58%		60	55%
Does your center offer a depension benefit plan?	efined						
Responses			166	100%		104	100%
Yes			81	49%		53 51	51%
No			85	51%		51	49%

	STAFF SURGEON		Program Di	RECTOR	
	Responses Percent		Responses	Percent	
Does your institution have a college tuition benefit program? Responses Yes No	172	100%	109	100%	
	66	38%	47	43%	
	106	62%	62	57%	
PRACTICE DEMOGRAPHICS					
What is the setting of your practice? Responses Academic University Academic Private Private	171	100%	109	100%	
	113	66%	75	69%	
	36	21%	24	22%	
	22	13%	10	9%	
What is the primary area of interest for your practice? Responses Kidney Liver Pancreas Intestine Heart Lung Live donor liver Live donor nephrectomy Live donor hepatecomy Hepatobiliary surgery Vascular access	179	100%	112	100%	
	153	85%	88	79%	
	119	66%	70	63%	
	98	55%	61	54%	
	15	8%	11	10%	
	0	0%	4	4%	
	2	1%	2	2%	
	24	13%	18	16%	
	75	42%	46	41%	
	19	11%	15	13%	
	68	38%	51	46%	
	48	27%	26	23%	
What percent of your practice is non-transplant surgery? Responses 0 - 10% 11% - 20% 21% - 30% 31% - 40% 41% - 50% 51% - 60% 61% - 70% 71% - 80% 81% - 90% 91% - 100%	174 60 29 20 12 22 9 5 7 5	100% 34% 17% 11% 7% 13% 5% 3% 4% 3% 3%	110 32 20 23 11 9 5 4 4 2	100% 29% 18% 21% 10% 8% 5% 4% 4% 2% 0%	

	STAFF SURGEON		Program Di		
	Responses	Percent	Responses	Percent	
What was your CENTER'S total heart transplant volume last year?					
Responses	102	100%	73	100%	
0	27	26%	15	21%	
1 - 5	5	5%	4	5%	
6 - 10	18	18%	12	16%	
11 - 15	16	16%	6	8%	
16 - 20	12	12%	16	22%	
21 - 25	8	8%	9	12%	
26 - 30	6	6%	3	4%	
31 or more	10	10%	8	11%	
			-		
What was your CENTER'S total lung transplant volume last year?					
Responses	98	100%	69	100%	
0	50	51%	27	39%	
1 - 5	5	5%	4	6%	
6 - 10	8	8%	8	12%	
11 - 15	9	9%	7	10%	
16 - 20	6	6%	4	6%	
21 - 25	9	9%	2	3%	
26 - 30	3	3%	7	10%	
31 or more	8	3 % 8%	10	14%	
31 of filore	0	0 /0	10	14 /0	
What was your CENTER'S total					
kidney transplant volume last year?	167	100%	108	100%	
Responses 0	2	1%	100	100%	
1 - 25	5	3%	8	7%	
26 - 50	25	3 <i>%</i> 15%	9	7 % 8%	
51 - 75	25 21	13%	18	0 <i>%</i> 17%	
76 - 100	23	13%	17	16%	
101 - 125	25 15	9%	17	13%	
126 - 150	15 15	9% 9%	6	6%	
151 - 175	3	9% 2%		6% 4%	
176 - 175 176 - 200	8	2% 5%	4 5	4% 5%	
201 - 225	8 18	5% 11%	14	3% 13%	
226 - 250	13	8%	3	3%	
251 or more	19	11%	9	8%	

	STAFF SURGEON		Program Di	RECTOR	
	Responses	Percent	Responses	Percent	
IN . OFNITEDIO III					
What was your CENTER'S total liver					
transplant volume last year?	150	1000/	0.5	1000/	
Responses	152	100%	95	100%	
0	15	10%	7	7%	
1 - 10	4	3%	1	1%	
11 - 20	13	9%	2	2%	
21 - 30	13	9%	16	17%	
31 - 40	18	12%	13	14%	
41 - 50	9	6%	6	6%	
51 - 60	13	9%	7	7%	
61 - 70	6	4%	8	8%	
71 - 80	9	6%	10	11%	
81 - 90	5	3%	2	2%	
91 - 100	14	9%	4	4%	
101 - 110	8	5%	8	8%	
111 - 120	11	7%	3	3%	
121 - 130	5	3%	1	1%	
131 - 140	1	1%	2	2%	
141 - 150	2	1%	1	1%	
151 or more	6	4%	4	4%	
To Fig. More	Ü	170	•	170	
What was your CENTER'S total					
pancreas transplant volume last					
year?					
Responses	150	100%	95	100%	
0	16	11%	9	9%	
1 - 5	42	28%	31	33%	
6 - 10	41	27%	20	21%	
11 - 15	20	13%	10	11%	
16 - 20	10	7%	13	14%	
21 - 25	9	6%	9	9%	
				9% 2%	
26 - 30 31 or more	4	3%	2		
31 or more	8	5%	1	1%	
What was your CENTER'S total					
intestine transplant volume last					
year?	110	1000/	75	1000/	
Responses	112	100%	75 50	100%	
0	85 15	76%	58	77%	
1 - 5	15	13%	10	13%	
6 - 10	5	4%	4	5%	
11 - 15	2	2%	0	0%	
16 - 20	2	2%	2	3%	
21 - 25	1	1%	1	1%	
26 - 30	1	1%	0	0%	
31 or more	1	1%	0	0%	

	STAFF SURGEON		Program Di	RECTOR
	Responses	Percent	Responses	Percent
What was your DEDCONAL total				
What was your PERSONAL total heart transplant volume last year?				
Responses	82	100%	63	100%
0	79	96%	60	95%
1 - 5	2	2%	0	0%
6 - 10	0	0%	0	0%
11 - 15	0	0%	1	2%
16 - 20	0	0%	1	2%
21 - 25	0	0%	0	0%
26 - 30	1	1%	0	0%
31 or more	0	0%	1	2%
What was your PERSONAL total				
lung transplant volume last year?				
Responses	82	100%	63	100%
0	80	98%	59	94%
1 - 5	0	0%	3	5%
6 - 10	0	0%	0	0%
11 - 15	1	1%	0	0%
16 - 20	0	0%	1	2%
21 - 25	0	0%	0	0%
26 - 30	0	0%	0	0%
31 or more	1	1%	0	0%
What was your PERSONAL total				
kidney transplant volume last year?				
Responses	162	100%	101	100%
0	12	7%	6	6%
1 - 25	77	48%	35	35%
26 - 50	52	32%	42	42%
51 - 75	16	10%	12	12%
76 - 100	5	3%	6	6%
101 - 125	0	0%	0	0%
126 - 150	0	0%	0	0%
151 or more	0	0%	0	0%
What was your PERSONAL total				
liver transplant volume last year?				
Responses	140	100%	92	100%
0	30	21%	23	25%
1 - 10	27	19%	11	12%
11 - 20	39	28%	25	27%
21 - 30	27	19%	16	17%
31 - 40	13	9%	10	11%
41 - 50	3	2%	5	5%
51 - 60 61 - 70	1	1%	1	1% 1%
61 - 70 71 or more	0 0	0% 0%	1 0	1% 0%
/ FOLIMORE	U	U /0	U	U 70

	STAFF SURGEON		PROGRAM DIRECTOR		
	Responses	Percent	Responses	Percent	
What was your PERSONAL total					
pancreas transplant volume last					
year?					
Responses	129	100%	85	100%	
0	40	31%	22	26%	
1 - 5 6 - 10	73 12	57% 9%	46 10	54% 12%	
11 - 15	2	9% 2%	5	12% 6%	
16 - 20	2	2%	1	1%	
21 - 25	0	0%	0	0%	
26 - 30	0	0%	1	1%	
31 or more	0	0%	0	0%	
What was your PERSONAL total					
intestine transplant volume last					
year?	٥٢	1000/	/0	1000/	
Responses 0	95 83	100% 87%	69 62	100% 90%	
1 - 5	11	12%	4	6%	
6 - 10	1	1%	2	3%	
11 - 15	0	0%	0	0%	
16 - 20	0	0%	1	1%	
21 or more	0	0%	0	0%	
What was your PERSONAL total					
NON-transplant volume last year?					
Responses	169	100%	110	100%	
0 1 - 25	7 38	4% 22%	1 18	1% 16%	
26 - 50	38 37	22% 22%	21	19%	
51 - 75	20	12%	20	18%	
76 - 100	23	14%	5	5%	
101 - 125	9	5%	7	6%	
126 - 150	6	4%	12	11%	
151 - 200	11	7%	10	9%	
201 - 250 251 - 300	9 4	5% 2%	4	6% 4%	
301 or more	5	3%	5	4 % 5%	
	Ü	070	J	370	
HOURS AND WORK SCHEDULE					
How many days per week, on					
average, did you conduct operative					
elective surgery last year?	170	100%	105	1000/	
Responses 0	170	100% 7%	5	100% 5%	
1	62	36%	36	34%	
2	54	32%	35	33%	
3	30	18%	22	21%	
4	6	4%	6	6%	
5	6	4%	1	1%	

	STAFF SURGEON		Program Director		
	Responses	Percent	Responses	Percent	
How many days per week, on					
average, did you field calls for donor					
recovery?					
Responses	171	100%	105	100%	
0	32 28	19% 16%	13 11	12% 10%	
1 2	28 43	16% 25%	24	23%	
3	43 34	20%	25	23 % 24%	
4	13	8%	13	12%	
5	9	5%	3	3%	
6	3	2%	5	5%	
7	9	5%	11	10%	
How many days per week, on					
average, did you field calls for					
transplant coverage last year?					
Responses	172	100%	104	100%	
0	9	5%	1	1%	
1	7	4%	2	2%	
2	36	21%	13	13%	
3	58 25	34% 15%	28 27	27% 26%	
4 5	25 18	10%	10	20% 10%	
6	5	3%	9	9%	
7	14	8%	14	13%	
How many hours per week, on					
average, did you spend in the operating room last year?					
Responses	168	100%	107	100%	
0	1	1%	0	0%	
1 - 5	10	6%	7	7%	
6 - 10	37	22%	12	11%	
11 - 15	38	23%	26	24%	
16 - 20	37	22%	28	26%	
21 - 25	22	13%	21	20%	
26 - 30 31 - 35	13 4	8% 2%	7 2	7% 2%	
36 - 40	3	2% 2%	2	2% 2%	
41 or more	3	2%	2	2%	
	ŭ	_, _	_	_,,	

	STAFF SURGEON		Program Director		
	Responses	Percent	Responses	Percent	
How many hours per week, on					
average, did you spend in the clinic					
last year?					
Responses	170	100%	109	100%	
0	1	1%	1	1%	
1 - 5 6 - 10	16 70	9% 41%	11 36	10% 33%	
11 - 15	34	20%	25	23%	
16 - 20	22	13%	16	15%	
21 - 25	11	6%	13	12%	
26 - 30	7	4%	6	6%	
31 - 35	3	2%	0	0%	
36 - 40	2	1%	1	1%	
41 or more	4	2%	0	0%	
How many weekend days per month,					
on average, did you work/were on					
call last year?					
Responses	172	100%	109	100%	
1	10	6%	2	2%	
2	32 22	19% 13%	13	12% 10%	
3 4	22 48	28%	11 31	28%	
5	14	8%	13	12%	
6	22	13%	15	14%	
7	5	3%	6	6%	
8	10	6%	10	9%	
9	0	0%	1	1%	
10	9	5%	7	6%	
Do you have protected research					
time?					
Responses	176	100%	110	100%	
Yes	28	16%	15	14%	
No	148	84%	95	86%	
How many days nor wook, on					
How many days per week, on average, did you have protected					
research time last year?					
Responses	28	100%	15	100%	
1	8	29%	11	73%	
2	9	32%	4	27%	
3	9	32%	0	0%	
4 For more	2	7%	0	0%	
5 or more	0	0%	0	0%	

	STAFF SUF Responses	RGEON Percent	Program Di Responses	RECTOR Percent
What percent of protected research time is funded by the following?				
Extramural funding (NIH or foundation)	24	49.3%	12	57.1%
Intramural funding	24	36.6%	12	35.4%
Pharmaceutical trials	24	1.3%	12	0.6%
Other	24	12.9%	12	6.9%
Do you have protected administrative time?				
Responses	173	100%	110	100%
Yes	10	6%	17	15%
No	163	94%	93	85%
If yes, how many days per week, on average, did you have protected administrative time last year? Responses	10 8	100% 80%	17 15	100% 88%
2	0	0%	1	6%
3	2	20%	0	0%
4	0	0%	1	6%
5 or more	0	0%	0	0%
Who performs the organ recoveries in your practice?				
Responses Surgeon always Surgeon and fellow(s) together Surgeon sometimes Fellow(s) go alone after training	179 83 43 30 53	100% 46% 24% 17% 30%	112 53 35 19 27	100% 47% 31% 17% 24%

	Cen Responses	ITRAL Percent	Nort Responses	THEAST Percent	South Responses		West Responses	
PERSONAL DEMOGRAPHICS								
Gender:								
Responses	91	100%	100	100%	95	100%	57	100%
Male Female	77 14	85% 15%	86 14	86% 14%	85 10	89% 11%	50 7	88% 12%
remale	14	1370	14	1470	10	1170	1	1270
Retired:								
Responses	88	100%	98	100%	91	100%	54	100%
Yes	1 87	1% 99%	3 95	3% 97%	0 91	0% 100%	0 54	0% 100%
No	87	99%	95	91%	91	100%	54	100%
How many years have you been practice?	in							
Responses	90	100%	99	100%	95	100%	57	100%
1 - 5	28	31%	25	25%	26	27%	15	26%
6 - 10	20	22%	16	16%	31	33%	9	16%
11 - 15	16	18%	16	16%	14	15%	12	21%
16 - 20 21 - 25	10	11%	18	18% 18%	8	8% 12%	12	21% 7%
26 - 30	9 6	10% 7%	18 5	18% 5%	11 5	12% 5%	4 4	7% 7%
31 or more	1	1%	1	1%	0	0%	1	2%
AAMC Region of Practice:	01	1000/	100	1000/	0/	1000/	F7	1000/
Responses Central	91 91	100% 100%	100 0	100% 0%	96 0	100% 0%	57 0	100% 0%
Northeast	0	0%	100	100%	0	0%	0	0%
South	0	0%	0	0%	96	100%	0	0%
West	0	0%	0	0%	0	0%	57	100%
Age:								
Responses	88	100%	97	100%	94	100%	57	100%
Less than 30	0	0%	0	0%	0	0%	0	0%
31 - 34	1	1%	0	0%	3	3%	2	4%
35 - 40 41 - 45	19 22	22% 25%	24 18	25% 19%	24 24	26% 26%	9 12	16% 21%
46 - 50	20	23%	17	18%	19	20%	11	19%
51 - 55	14	16%	21	22%	11	12%	11	19%
56 - 60	10	11%	12	12%	10	11%	7	12%
61 - 65	2	2%	3	3%	2	2%	5	9%
Over 65	0	0%	2	2%	1	1%	0	0%
Are you								
Responses	84	100%	93	100%	92	100%	56	100%
Board certified	80	95%	87	94%	86	93%	55	98%
Board eligible	4	5%	6	6%	6	7%	1	2%
Location of medical education:								
Responses	86	100%	99	100%	93	100%	56	100%
Within the US	60	70%	68 21	69%	75 10	81%	49	88%
Outside the US	26	30%	31	31%	18	19%	7	13%

	CENTRAL NORTHEAST		THEAST	Sout	Н	West		
	Responses	Percent	Responses	Percent	Responses	Percent	Responses	Percent
Race:								
Responses	89	100%	100	100%	96	100%	55	100%
American Indian/Alaska Native	2	2%	2	2%	3	3%	3	5%
Asian	18	20%	21	21%	18	19%	10	18%
Black or African American	6	7%	4	4%	4	4%	4	7%
White	60	67%	71	71%	67	70%	35	64%
Other	3	3%	2	2%	4	4%	3	5%
Ethnicity:								
Responses	73	100%	84	100%	87	100%	49	100%
Hispanic or Latino	6	8%	5	6%	10	11%	3	6%
Not Hispanic or Latino	67	92%	79	94%	77	89%	46	94%
If you are a program director, for	-							
what programs do you serve as								
directors?								
Responses	43	100%	36	100%	37	100%	20	100%
Heart	1	2%	1	3%	1	3%	1	5%
Lung	0	0%	1	3%	1	3%	0	0%
Kidney	21	49%	19	53%	15	41%	10	50%
Liver	14	33%	14	39%	16	43%	6	30%
Pancreas	19	44%	15	42%	10	27%	11	55%
Intestine	4	9%	2	6%	1	3%	1	5%
Hepatobiliary	4	9%	2	6%	3	8%	2	10%
Not Applicable	3	7%	1	3%	1	3%	0	0%
What is your academic rank?								
Responses	90	100%	100	100%	96	100%	57	100%
Instructor	1	1%	7	7%	1	1%	1	2%
Assistant Professor	35	39%	35	35%	31	32%	15	26%
Associate Professor	26	29%	24	24%	24	25%	11	19%
Professor	23	26%	24	24%	22	23%	18	32%
Not Applicable	5	6%	10	10%	18	19%	12	21%
• •								

	CENTRAL NORTHEAST		THEAST	Sout		WEST		
	Responses	Percent	Responses	Percent	Responses	Percent	Responses	Percent
COMPENSATION DETAILS								
What objective criteria are used t evaluate your compensation?	0							
Responses	91	100%	100	100%	96	100%	57	100%
Surgical activity	68	75%	74	74%	75	78%	40	70%
Administrative responsibility	50	55%	55	55%	57	59%	21	37%
Academic rank	29	32%	35	35%	46	48%	26	46%
Academic productivity	35	38%	40	40%	33	34%	17	30%
National leadership	19	21%	16	16%	19	20%	6	11%
None	10	11%	17	17%	9	9%	10	18%
Is your compensation based on t	he							
following national metrics?	83	100%	90	100%	84	100%	55	100%
Responses MGMA	ია 14	17%	90 11	12%	04 10	100%	13	24%
AAMC	18	22%	17	19%	20	24%	7	13%
Other	6	7%	5	6%	6	7%	0	0%
Unknown	45	54%	57	63%	48	57%	35	64%
How is your clinical activity measured?								
Responses	91	100%	100	100%	96	100%	57	100%
Total case volume	19	21%	30	30%	26	27%	12	21%
Transplant volume RVU (Relative Value Units)	17	19%	27	27%	29	30%	9	16%
expectation	52	57%	54	54%	66	69%	34	60%
Billing/collection dollar amount	30	33%	41	41%	42	44%	22	39%
I don't know	18	20%	14	14%	9	9%	11	19%
On what criteria was your incentive/bonus based?								
Responses	91	100%	100	100%	96	100%	57	100%
Surgical activity	52	57%	49	49%	54	56%	33	58%
Administrative responsibility	22	24%	16	16%	30	31%	10	18%
Academic rank	6	7%	3	3%	9	9%	4	7%
Academic productivity	23	25%	14	14%	20	21%	10	18%
National leadership	8	9%	3	3%	14	15%	3	5%
Surgical outcomes	8	9%	1	1%	16	17%	1	2%
Financial performance of the								
institution	10	11%	11	11%	20	21%	9	16%
Financial performance of the section		29%	18	18%	36	38%	18	32%
None	23	25%	43	43%	21	22%	15	26%

	CEL	Central Northeast		HFAST	Sout	н	West	
	Responses		Responses			Percent	Responses	
Did you receive income from the following last year?	m any of							
Responses	91	100%	100	100%	96	100%	57	100%
Donor work	28	31%	23	23%	26	27%	12	21%
Administrative work	19	21%	18	18%	18	19%	18	32%
Grant support	14	15%	8	8%	14	15%	6	11%
Call coverage	6	7%	2	2%	9	9%	4	7%
Other	3	3%	6	6%	3	3%	0	0%
What is your perception of yoverall compensation?	your							
Responses	91	100%	100	100%	96	100%	57	100%
Over compensated	1	1%	1	1%	0	0%	0	0%
Fairly compensated	50	55%	43	43%	44	46%	25	44%
Under compensated	40	44%	56	56%	52	54%	32	56%
Do you clearly understand to on which your compensation based? Responses Yes No		100% 62% 38%	99 59 40	100% 60% 40%	93 54 39	100% 58% 42%	57 37 20	100% 65% 35%
	Responses F	10 th Percentile	25 th Percentile	Average	Media	n	75 th Percentile	90th Percentile
ADDITIONAL BENEFITS								
What was the total matching amount your institution con to your retirement plan last Staff Surgeon	ntributed							
Central	36	\$2,500	\$7,500	\$19,236	\$17,5	500	\$25,000	\$44,000
Northeast	42	\$2,500	\$7,500	\$15,060	\$17,5	500	\$22,500	\$25,000
South	44	\$5,000	\$7,500	\$18,409	\$12,5	500	\$21,250	\$47,500
West	23	\$2,500	\$12,500	\$19,348	\$22,5	500	\$25,000	\$35,500
Program Director								
Central	37	\$2,500	\$12,500	\$20,878	\$17,5	500	\$25,000	\$39,500
Northeast	21	\$7,500	\$10,000	\$19,881	\$17,5		\$25,000	\$51,500
South	26	\$6,000	\$7,500	\$20,000	\$17,5		\$25,000	\$42,000
West	15	\$2,500	\$2,500	\$19,833	\$12,5		\$22,500	\$60,500

	Responses	10 th Percentile	25 th Percentile	Average	Media	an	75 th Percentile	90th Percentile
What was your personal contribution to your retiren last year?	nent plan							
Staff Surgeon								
Central	36	\$2,500	\$8,750	\$23,056	\$17,		\$37,500	\$47,500
Northeast	43	\$7,500	\$12,500	\$18,023	\$17,		\$22,500	\$32,500
South	46	\$2,500	\$12,500	\$22,337	\$17,		\$32,500	\$47,500
West	25	\$2,500	\$12,500	\$18,800	\$17,	500	\$23,750	\$34,500
Program Director								
Central	37	\$11,500	\$12,500	\$23,919	\$22,	500	\$32,500	\$47,500
Northeast	23	\$4,500	\$12,500	\$20,652	\$17,		\$22,500	\$46,500
South	28	\$7,000	\$17,500	\$25,357	\$22,		\$32,500	\$48,000
West	16	\$9,500	\$12,500	\$26,406	\$21,	250	\$37,500	\$50,500
		CENTRAL	Nor	THEAST	Sout	Н	V	/EST
	Respon	ses Percent	Responses	Percent	Responses	Percent	Respons	es Percent
Does your center offer a de	eferred							
compensation plan?								
Responses	89	100%	94	100%	91	100%	55	100%
Yes	39	44%	40	43%	34	37%	28	51%
No	50	56%	54	57%	57	63%	27	49%
Does your center offer a de	afinad							
pension benefit plan?	inicu							
Responses	87	100%	90	100%	89	100%	54	100%
Yes	47	54%	46	51%	36	40%	31	57%
No	40	46%	44	49%	53	60%	23	43%
Does your institution have tuition benefit program?	a college							
Responses	89	100%	98	100%	92	100%	55	100%
Yes	37	42%	43	44%	41	45%	9	16%
No	52	58%	55	56%	51	55%	46	84%
PRACTICE DEMOGRAPHIC	es es							
What is the setting of your		10001	0.1	1000/	0.4	10001		40001
Responses	89	100%	96	100%	91	100%	55	100%
Academic University	61	69%	75	78%	54	59%	33	60%
Academic Private	22	25%	14	15%	25	27%	11	20%
Private	6	7%	7	7%	12	13%	11	20%

	Central		Nop	THEAST	Sout	ш	Wee	West		
	Responses		Responses		Responses		Responses	Percent		
What is the primary area of int for your practice?	erest									
Responses	91	100%	100	100%	96	100%	57	100%		
Kidney	69	76%	83	83%	85	89%	44	77%		
Liver	56	62%	55	55%	69	72%	38	67%		
Pancreas	44	48%	47	47%	62	65%	32	56%		
Intestine	10	11%	5	5%	3	3%	7	12%		
Heart	1	1%	1	1%	1	1%	1	2%		
Lung	1	1%	1	1%	2	2%	0	0%		
Live donor liver	11	12%	21	21%	10	10%	6	11%		
Live donor nephrectomy	44	48%	31	31%	43	45%	19	33%		
Live donor hepatecomy	11	12%	15	15%	11	11%	4	7%		
Hepatobiliary surgery	28	31%	35	35%	48	50%	30	53%		
Vascular access	30	33%	31	31%	18	19%	5	9%		
What percent of your practice	is									
non-transplant surgery?	89	100%	07	100%	OE	100%	55	100%		
Responses 0 - 10%	89 26	29%	97 30	31%	95 29	31%	20	36%		
11% - 20%		29% 18%	30 18	19%	29 17	18%		36% 16%		
	16	16%		14%		17%	9	13%		
21% - 30% 31% - 40%	14 6	7%	14 12	14%	16 9	9%	7 3	13% 5%		
41% - 50%	12	13%	5	5%	13	9% 14%	5 6	11%		
51% - 60%	4	4%	6	5% 6%	13 4	4%	3	5%		
61% - 70%	2	2%	5	5%	4	4 % 4%	0	0%		
71% - 80%	3	3%	3	3%	2	2%	3	5%		
81% - 90%	4	3 % 4%	2	3 % 2%	1	2 <i>%</i> 1%	0	0%		
91% - 100%	2	2%	2	2 <i>%</i> 2%	0	0%	4	7%		
7170 - 10070	2	2 70	2	2 70	U	0 70	4	7 70		
What was your CENTER'S total	ıl heart									
transplant volume last year? Responses	64	100%	55	100%	51	100%	34	100%		
0	14	22%	18	33%		100%	3 4 12	35%		
1 - 5	6	22% 9%	0	33% 0%	5 3	6%	0	33% 0%		
6 - 10	o 7	9% 11%	15	27%	3 10	20%	4	12%		
0 - 10 11 - 15	11	17%	15 5	21% 9%	8	20% 16%	3	12% 9%		
16 - 20	10	16%	5 10	9% 18%	9	18%		9% 12%		
21 - 25	7	11%	3	18% 5%	9 5	18%	4	12% 12%		
21 - 25 26 - 30	3	11% 5%		5% 2%		10%	4			
		5% 9%	1	2% 5%	6	12% 10%	0	0% 21%		
31 or more	6	9%	3	5%	5	10%	7	21%		

		ITRAL	Nort	HEAST	Sout		WEST	-
	Responses	Percent	Responses	Percent	Responses	Percent	Responses	Percent
What was your CENTER'S total transplant volume last year?	lung							
Responses	60	100%	50	100%	51	100%	34	100%
0	25	42%	32	64%	17	33%	20	59%
1 - 5	8	13%	0	0%	3	6%	0	0%
6 - 10	6	10%	8	16%	3	6%	1	3%
11 - 15	5	8%	1	2%	8	16%	3	9%
16 - 20	3	5%	1	2%	5	10%	3	9%
21 - 25	3	5%	0	0%	6	12%	1	3%
26 - 30	3	5%	5	10%	3	6%	1	3%
31 or more	7	12%	3	6%	6	12%	5	15%
What was your CENTER'S total kidney transplant volume last your	ear?							
Responses	88	100%	94	100%	88	100%	54	100%
0	1	1%	0	0%	0	0%	2	4%
1 - 25	7	8%	7	7%	0	0%	1	2%
26 - 50	12	14%	24	26%	6	7%	6	11%
51 - 75	13	15%	20	21%	13	15%	5	9%
76 - 100	8	9%	10	11%	16	18%	8	15%
101 - 125	5	6%	5	5%	12	14%	9	17%
126 - 150	8	9%	5	5%	11	13%	3	6%
151 - 175	5	6%	1	1%	1	1%	0	0%
176 - 200	4	5%	5	5%	6	7%	2	4%
201 - 225	10	11%	11	12%	9	10%	6	11%
226 - 250	6	7%	2	2%	6	7%	2	4%
251 or more	9	10%	4	4%	8	9%	10	19%
What was your CENTER'S total transplant volume last year?	liver							
Responses	78	100%	77	100%	82	100%	50	100%
0	8	10%	4	5%	6	7%	8	16%
1 - 10	2	3%	2	3%	1	1%	1	2%
11 - 20	6	8%	10	13%	4	5%	3	6%
21 - 30	14	18%	9	12%	7	9%	4	8%
31 - 40	6	8%	11	14%	13	16%	6	12%
41 - 50	3	4%	10	13%	6	7%	2	4%
51 - 60	0	0%	12	16%	5	6%	5	10%
61 - 70	4	5%	2	3%	6	7%	3	6%
71 - 80	13	17%	0	0%	2	2%	4	8%
81 - 90	1	1%	6	8%	0	0%	1	2%
91 - 100	8	10%	2	3%	6	7%	3	6%
101 - 110	4	5%	4	5%	8	10%	2	4%
111 - 120	5	6%	4	5%	6	7%	0	0%
121 - 130	3	4%	0	0%	4	5%	0	0%
131 - 140	0	0%	1	1%	2	2%	1	2%
141 - 150	1	1%	0	0%	0	0%	2	4% 10%
151 or more	0	0%	0	0%	6	7%	5	10%

	CEN Responses	ITRAL Percent	Nort Responses	HEAST Percent	Souti Responses	H Percent	WEST Responses	Percent
What was your CENTER'S total								
pancreas transplant volume last year?								
Responses	76	100%	77	100%	85	100%	49	100%
0	9	12%	8	10%	10	12%	5	10%
1 - 5	13	17%	40	52%	18	21%	19	39%
6 - 10	11	14%	21	27%	27	32%	14	29%
11 - 15	9	12%	5	6%	13	15%	3	6%
16 - 20	13	17%	1	1%	9	11%	3	6%
21 - 25	7	9%	2	3%	7	8%	5	10%
26 - 30	5	7%	0	0%	1	1%	0	0%
31 or more	9	12%	0	0%	0	0%	0	0%
What was your CENTER'S total								
intestine transplant volume last year?								
Responses	66	100%	55	100%	56	100%	38	100%
0	45	68%	42	76%	51	91%	30	79%
1 - 5	15	23%	4	7%	3	5%	3	8%
6 - 10	1	2%	5	9%	1	2%	4	11%
11 - 15	1	2%	1	2%	0	0%	1	3%
16 - 20	2	3%	2	4%	0	0%	0	0%
21 - 25	1	2%	1	2%	0	0%	0	0%
26 - 30	1	2%	0	0%	0	0%	0	0%
31 or more	0	0%	0	0%	1	2%	0	0%
What was your PERSONAL total								
heart transplant volume last yea								
Responses	47	100%	50	100%	39	100%	32	100%
0	46	98%	48	96%	37	95%	30	94%
1 - 5	0	0%	0	0%	1	3%	1	3%
6 - 10	0	0%	0	0%	0	0%	0	0%
11 - 15	0	0%	1	2%	0	0%	1	3%
16 - 20 21 - 25	0 0	0% 0%	0 0	0% 0%	1 0	3% 0%	0 0	0% 0%
26 - 30	0	0%	1	2%	_	0%	0	0%
31 or more	1	2%	0	0%	0 0	0%	0	0%
What was your DEDSONAL total								
What was your PERSONAL total lung transplant volume last year								
Responses	48	100%	48	100%	39	100%	32	100%
0	46	96%	47	98%	37	95%	31	97%
1 - 5	1	2%	1	2%	0	0%	1	3%
6 - 10	0	0%	0	0%	0	0%	0	0%
11 - 15	1	2%	0	0%	0	0%	0	0%
16 - 20	0	0%	0	0%	1	3%	0	0%
20 - 25	0	0%	0	0%	0	0%	0	0%
25 - 30	0	0%	0	0%	0	0%	0	0%
31 or more	0	0%	0	0%	1	3%	0	0%

		ITRAL		HEAST	Sout		WEST	
	Responses	Percent	Responses	Percent	Responses	Percent	Responses	Percent
What was your PERSONAL total kidney transplant volume last ye								
Responses	84	100%	89	100%	85	100%	52	100%
0	5	6%	5	6%	2	2%	9	17%
1 - 25	38	45%	51	57%	33	39%	11	21%
26 - 50	35	42%	20	22%	33	39%	19	37%
51 - 75	4	5%	9	10%	12	14%	9	17%
76 - 100	2	2%	3	3%	5	6%	2	4%
101 - 125	0	0%	1	1%	0	0%	1	2%
126 - 150	0	0%	0	0%	0	0%	1	2%
151 or more	0	0%	0	0%	0	0%	0	0%
What was your PERSONAL total liver transplant volume last year								
Responses	73	100%	70	100%	74	100%	50	100%
0	73 18	25%	19	27%	12	16%	13	26%
1 - 10	11	15%	11	16%	10	14%	13	26%
11 - 20	22	30%	19	27%	18	24%	13	26%
21 - 30	15	21%	12	17%	15	20%	7	14%
31 - 40	4	5%	4	6%	14	19%	2	4%
41 - 50	2	3%	5	7%	4	5%	1	2%
51 - 60	1	1%	0	0%	1	1%	0	0%
61 - 70	0	0%	0	0%	0	0%	1	2%
71 or more	0	0%	0	0%	0	0%	0	0%
What was your PERSONAL total pancreas transplant volume last year?								
Responses	63	100%	71	100%	70	100%	46	100%
0	20	32%	25	35%	14	20%	15	33%
1 - 5	29	46%	41	58%	43	61%	24	52%
6 - 10	9	14%	4	6%	8	11%	6	13%
11 - 15	2	3%	1	1%	3	4%	1	2%
16 - 20	2	3%	0	0%	2	3%	0	0%
21 - 25	0	0%	0	0%	0	0%	0	0%
26 - 30	1	2%	0	0%	0	0%	0	0%
31 or more	0	0%	0	0%	0	0%	0	0%
What was your PERSONAL total intestine transplant volume last year?								
Responses	58	100%	50	100%	42	100%	37	100%
0	47	81%	45	90%	41	98%	33	89%
1 - 5	11	19%	2	4%	1	2%	3	8%
6 - 10	0	0%	2	4%	0	0%	1	3%
11 - 15	0	0%	0	0%	0	0%	0	0%
16 - 20	0	0%	1	2%	0	0%	0	0%
21 or more	0	0%	0	0%	0	0%	0	0%

	Central		Non	THE ACT	Cour	South		West	
	Responses		Responses	THEAST Percent	Responses		Responses		
What was your PERSONAL total NON-transplant volume last yea									
Responses	88	100%	97	100%	91	100%	53	100%	
0	3	3%	2	2%	1	1%	2	4%	
1 - 25	16	18%	16	16%	14	15%	17	32%	
26 - 50	14	16%	20	21%	26	29%	8	15%	
51 - 75	15	17%	12	12%	13	14%	8	15%	
76 - 100	5	6%	15	15%	11	12%	3	6%	
101 - 125	8	9%	4	4%	6	7%	3	6%	
126 - 150	9	10%	5	5%	5	5%	1	2%	
151 - 200	7	8%	7	7%	6	7%	5	9%	
201 - 250	3	3%	8	8%	6	7%	3	6%	
251 - 300	2	2%	5	5%	1	1%	2	4%	
301 or more	6	7%	3	3%	2	2%	1	2%	
HOURS AND WORK SCHEDULE									
How many days per week, on average, did you conduct opera elective surgery last year?									
Responses	85	100%	95	100%	93	100%	52	100%	
0	3	4%	7	7%	5	5%	2	4%	
1	30	35%	35	37%	35	38%	20	38%	
2	28	33%	33	35%	32	34%	16	31%	
3	17	20%	16	17%	15	16%	10	19%	
4	4	5%	2	2%	4	4%	3	6%	
5	3	4%	2	2%	2	2%	1	2%	
How many days per week, on average, did you field calls for d recovery?	onor								
Responses	85	100%	95	100%	92	100%	54	100%	
0	16	19%	16	17%	10	11%	11	20%	
1	14	16%	14	15%	11	12%	3	6%	
2	23	27%	21	22%	24	26%	9	17%	
3	11	13%	20	21%	26	28%	13	24%	
4	4	5%	11	12%	12	13%	6	11%	
5	7	8%	6	6%	3	3%	1	2%	
6	4	5%	2	2%	0	0%	2	4%	
7	6	7%	5	5%	6	7%	9	17%	

	CENTRAL		Nort	THEAST	Souti		WEST	Г
	Responses	Percent	Responses	Percent	Responses	Percent	Responses	Percent
How many days per week, on average, did you field calls for								
transplant coverage last year?	0.5	1000/	0.7	1000/	0.0	1000/		1000/
Responses	85	100%	97	100%	90	100%	54	100%
0	3	4%	5	5%	0	0%	4	7%
1	2	2%	6	6%	1	1%	1	2%
2	12	14%	17	18%	22	24%	7	13%
3	26	31%	22	23%	31	34%	17	31%
4	16	19%	23	24%	16	18%	10	19%
5	7	8%	12	12%	9	10%	3	6%
6	8	9%	3	3%	3	3%	2	4%
7	11	13%	9	9%	8	9%	10	19%
How many hours per week, on average, did you spend in the operating room last year?								
Responses	84	100%	95	100%	92	100%	54	100%
0	1	1%	0	0%	0	0%	0	0%
1 - 5	2	2%	12	13%	1	1%	3	6%
6 - 10	14	17%	27	28%	12	13%	11	20%
11 - 15	20	24%	18	19%	30	33%	11	20%
16 - 20	25	30%	20	21%	18	20%	10	19%
21 - 25	12	14%	10	11%	16	17%	11	20%
26 - 30	6	7%	6	6%	7	8%	3	6%
31 - 35	0	0%	1	1%	4	4%	2	4%
36 - 40	1	1%	0	0%	2	2%	2	4%
41 or more	3	4%	1	1%	2	2%	1	2%
How many hours per week, on average, did you spend in the cl								
last year?								
Responses	86	100%	95	100%	94	100%	55	100%
0	0	0%	1	1%	0	0%	1	2%
1 - 5	10	12%	6	6%	5	5%	8	15%
6 - 10	40	47%	34	36%	33	35%	19	35%
11 - 15	16	19%	22	23%	21	22%	13	24%
16 - 20	12	14%	19	20%	13	14%	4	24 <i>%</i> 7%
21 - 25	3	3%	9	20% 9%	10	11%	5	7 % 9%
26 - 30	3	3%		9% 3%		4%		5%
		3% 0%	3	3% 0%	4	4% 2%	3 1	2%
31 - 35	0		0		2			
36 - 40	0	0%	1	1%	2	2%	0	0%
41 or more	2	2%	0	0%	4	4%	1	2%

	CEN	ITRAL	Nor	THEAST	Sout	Н	WEST	Г
	Responses	Percent	Responses	Percent	Responses	Percent	Responses	Percent
How many weekend days per mo on average, did you work/were o call last year?								
Responses	85	100%	98	100%	95	100%	54	100%
1	4	5%	5	5%	0	0%	4	7%
2	13	15%	19	19%	15	16%	5	9%
3	11	13%	13	13%	12	13%	4	7%
4	27	32%	23	23%	33	35%	13	24%
5	5	6%	11	11%	9	9%	10	19%
6	11	13%	13	13%	12	13%	6	11%
7	5	6%	2	2%	1	1%	3	6%
8	5	6%	7	7%	5	5%	5	9%
9	0	0%	0	0%	1	1%	0	0%
10	4	5%	5	5%	7	7%	4	7%
Do you have protected research time?								
Responses	89	100%	98	100%	94	100%	54	100%
Yes	20	22%	12	12%	8	9%	6	11%
No	69	78%	86	88%	86	91%	48	89%
How many days per week, on average, did you have protected research time last year?								
Responses	20	100%	12	100%	8	100%	6	100%
1	6	30%	8	67%	5	63%	3	50%
2	9	45%	2	17%	2	25%	1	17%
3	4	20%	1	8%	1	13%	2	33%
4	1	5%	1	8%	0	0%	0	0%
5 or more	0	0%	0	0%	0	0%	0	0%
What percent of protected resea time is funded by the following?								
Extramural funding (NIH or founda	tion) 10	57.5%	9	58.0%	6	21.7%	5	56.0%
Intramural funding	10	37.5%	9	37.6%	6	61.7%	5	20.0%
Pharmaceutical trials	10	0.0%	9	1.1%	6	16.7%	5	4.0%
Other	10	5.0%	9	3.3%	6	0.0%	5	20.0%
Do you have protected administrative time?								
Responses	89	100%	97	100%	94	100%	55	100%
Yes	12	13%	18	19%	8	9%	5	9%
No	77	87%	79	81%	86	91%	50	91%

		CENTRAL Persont		THEAST	South Responses Percent		WEST	
	Responses	Percent	Responses	Percent	Responses	Percent	Responses	Percent
If yes, how many days per week average, did you have protected administrative time last year?								
Responses	12	100%	18	100%	8	100%	5	100%
1	10	83%	14	78%	6	75%	4	80%
2	1	8%	3	17%	0	0%	1	20%
3	1	8%	0	0%	1	13%	0	0%
4	0	0%	1	6%	1	13%	0	0%
5 or more	0	0%	0	0%	0	0%	0	0%
Who performs the organ recover in your practice?	ries							
Responses	91	100%	100	100%	96	100%	57	100%
Surgeon always	35	38%	49	49%	57	59%	27	47%
Surgeon and fellow(s) together	26	29%	33	33%	30	31%	6	11%
Surgeon sometimes	24	26%	13	13%	8	8%	9	16%
Fellow(s) go alone after training	33	36%	22	22%	11	11%	17	30%

	ACADEMIC UNIVERSITY		ACADEMIC	DDIVATE	Private		
	Responses	Percent	Academic Responses	Percent	Responses	Percent	
PERSONAL DEMOGRAPHICS							
Gender:	225	100%	73	100%	36	100%	
Responses Male	225 197	88%	73 63	86%	30	83%	
Female	28	12%	10	14%	6	17%	
remaie	20	1270	10	1470	O	1770	
Retired:							
Responses	219	100%	71	100%	34	100%	
Yes	3	1%	0	0%	0	0%	
No	216	99%	71	100%	34	100%	
How many years have you been in	า						
practice?							
Responses	224	100%	73	100%	34	100%	
1 - 5	66	29%	14	19%	12	35%	
6 - 10	52 25	23%	16	22%	5	15%	
11 - 15 16 - 20	35 32	16% 14%	18 12	25% 16%	3 4	9% 12%	
21 - 25	32 26	14%	7	10%	7	21%	
26 - 30	11	5%	4	5%	3	9%	
31 or more	2	1%	2	3%	0	0%	
AAMC Region of Practice:							
Responses	223	100%	73	100%	36	100%	
Central	61	27%	22	30%	6	17%	
Northeast	75 54	34%	14	19%	7	19%	
South West	33	24% 15%	25 11	34% 15%	12 11	33% 31%	
WESI	33	1370	11	1370	11	3170	
Age:							
Responses	221	100%	70	100%	36	100%	
Less than 30	0	0%	0	0%	0	0%	
31 - 34	3	1%	2	3%	1	3%	
35 - 40 41 - 45	52 49	24%	13	19%	10	28%	
41 - 45 46 - 50	49 47	22% 21%	18 12	26% 17%	7 5	19% 14%	
51 - 55	34	15%	15	21%		19%	
56 - 60	27	12%	8	11%	3	8%	
61 - 65	7	3%	2	3%	2	6%	
Over 65	2	1%	0	0%	1	3%	
_							
Are you	04.4	4000/	70	1000/	0.4	4000/	
Responses	214	100%	70	100%	34	100%	
Board certified	203 11	95% 5%	64	91% 9%	33 1	97% 3%	
Board eligible	11	370	6	7 70	ı	370	
Location of medical education:							
Responses	218	100%	72	100%	34	100%	
Within the US	164	75%	54	75%	26	76%	
Outside the US	54	25%	18	25%	8	24%	

	ACADEMIC UNIVERSITY		A CADEMIC	PRIVATE	Priva	re
	Responses	Percent	Responses	Percent	Responses	Percent
Race:						
Responses	221	100%	73	100%	36	100%
American Indian/Alaska Native	5	2%	3	4%	2	6%
Asian	47	21%	12	16%	6	17%
Black or African American	8	4%	8	11%	2	6%
White	156	71%	48	66%	22	61%
Other	5	2%	2	3%	4	11%
Ethnicity:						
Responses	188	100%	61	100%	34	100%
Hispanic or Latino	12	6%	6	100%	4	12%
Not Hispanic or Latino	176	94%	55	90%	30	88%
Not rispanie or Latino	170	7470	33	70 70	30	0070
If you are a program director, for						
what programs do you serve as						
directors?						
Responses	89	100%	31	100%	12	100%
Heart	4	4%	0	0%	0	0%
Lung	2	2%	0	0%	0	0%
Kidney	39	44%	17	55%	8	67%
Liver	34	38%	10	32%	3	25%
Pancreas	37	42%	15	48%	4	33%
Intestine	7	8%	1	3%	0	0%
Hepatobiliary	8	9%	3	10%	0	0%
Not Applicable	4	4%	0	0%	0	0%
What is your academic rank?						
Responses	224	100%	73	100%	36	100%
Instructor	9	4%	1	1%	1	3%
Assistant Professor	86	38%	22	30%	5	14%
Associate Professor	63	28%	16	22%	2	6%
Professor	65	29%	19	26%	1	3%
Not Applicable	1	0%	15	21%	27	75%
COMPENSATION DETAILS						
What objective criteria are used to)					
evaluate your compensation?						
Responses	225	100%	73	100%	36	100%
Surgical activity	173	77%	50	68%	26	72%
Administrative responsibility	122	54%	36	49%	16	44%
Academic rank	113	50%	17	23%	1	3%
Academic productivity	106	47%	15	21%	1	3%
National leadership	54	24%	6	8%	0	0%
None	25	11%	14	19%	7	19%
140110	20	1170	דו	1 / /0	,	1770

	ACADEMIC U	INIVEDSITY	Academic	DDIVATE	Priva ⁻	re
	Responses	Percent	Responses	Percent	Responses	Percent
Is your compensation based on the	!					
following national metrics?						
Responses	205	100%	65	100%	34	100%
MGMA	23	11%	13	20%	11	32%
AAMC	51	25%	7	11%	0	0%
Other	9	4%	5	8%	3	9%
Unknown	122	60%	40	62%	20	59%
How is your clinical activity						
measured?						
Responses	225	100%	73	100%	36	100%
Total case volume	53	24%	17	23%	14	39%
Transplant volume	51	23%	18	25%	10	28%
RVU (Relative Value Units)						
expectation	142	63%	42	58%	14	39%
Billing/collection dollar amount	99	44%	19	26%	12	33%
I don't know	34	15%	11	15%	4	11%
On what criteria was your						
incentive/bonus based?						
Responses	225	100%	73	100%	36	100%
Surgical activity	126	56%	39	53%	17	47%
Administrative responsibility	57	25%	10	14%	8	22%
Academic rank	21	9%	0	0%	0	0%
Academic productivity	57	25%	8	11%	0	0%
National leadership	25	11%	2	3%	1	3%
Surgical outcomes	19	8%	1	1%	6	17%
Financial performance of the institution	32	14%	9	12%	9	25%
Financial performance of the section	82	36%	5	7%	7	19%
None	62	28%	29	40%	9	25%
Did you receive income from any o	f					
the following last year?						
Responses	225	100%	73	100%	36	100%
Donor work	57	25%	23	32%	6	17%
Administrative work	53	24%	10	14%	9	25%
Grant support	37	16%	2	3%	1	3%
Call coverage	8	4%	7	10%	7	19%
Other	10	4%	0	0%	1	3%
What is your perception of your						
overall compensation?	225	1000/	70	1000/	27	1000/
Responses	225	100%	73	100%	36	100%
Over compensated	1	0%	1	1%	0	0%
Fairly compensated	92 133	41%	44	60%	22	61%
Under compensated	132	59%	28	38%	14	39%

	Aca Respo	ADEMIC UNIVERSIT		ACADEMIC P Responses	RIVATE Percent	Privati Responses	E Percent
	·	711303 1 0100		Nesponses	refeelit	Кезропзез	refeem
Do you clearly understand							
on which your compensation	on is						
based? Responses	22	1 100	0/2	73	100%	36	100%
Yes	12			73 52	71%	22	61%
No	9			21	29%	14	39%
	·				2770		0770
		10th	25 th			75%	004
	Responses	10 th Percentile	Percentile	Average	Median	75 th Percentile	90th Percentile
	·						
ADDITIONAL BENEFITS							
What was the total matchin	a dollar						
What was the total matchin amount your institution con							
to your retirement plan last							
Staff Surgeon	. your .						
Academic University	96	\$2,500	\$7,500	\$19,036	\$17,500	\$25,000	\$42,500
Academic Private	29	\$2,500	\$5,000	\$17,155	\$12,500	\$22,500	\$47,500
Private	16	\$6,000	\$8,750	\$14,688	3 \$15,000	\$21,250	\$22,500
Drogram Director							
Program Director Academic University	67	\$2,500	\$12,500	\$21,679	\$17,500	\$25,000	\$48,500
Academic Private	20	\$2,500	\$7,500	\$21,075	·	\$25,000	\$40,000
Private	10	\$2,500	\$2,500	\$10,000		\$17,500	\$17,500
Tivato	10	Ψ2,000	Ψ2,000	φτοιοσο	φ10,000	Ψ17,000	Ψ17,000
What was your personal							
contribution to your retiren	nent plan						
last year?							
Staff Surgeon							
Academic University	97	\$7,500	\$12,500	\$20,619		\$25,000	\$38,500
Academic Private	31	\$2,500	\$12,500	\$21,452		\$32,500	\$47,500
Private	18	\$7,000	\$12,500	\$20,694	\$17,500	\$23,125	\$48,000
Program Director							
Academic University	70	\$8,000	\$12,500	\$23,500	\$17,500	\$26,875	\$52,000
Academic Private	22	\$14,000	\$21,250	\$28,750		\$37,500	\$47,500
Private	10	\$3,000	\$11,250	\$20,000	\$20,000	\$32,500	\$32,500

	ACADEMIC UResponses	JNIVERSITY Percent	ACADEMIC Responses	PRIVATE Percent	PRIVA Responses	re Percent
Does your center offer a deferred compensation plan?						
Responses	216	100%	71	100%	34	100%
Yes	95	44%	28	39%	12	35%
No	121	56%	43	61%	22	65%
Does your center offer a defined						
pension benefit plan?	200	1000/	70	1000/	2.4	1000/
Responses	209 99	100% 47%	70	100% 63%	34	100% 38%
Yes No	99 110	47% 53%	44 26	63% 37%	13 21	38% 62%
NO	110	33%	20	3170	21	0270
Does your institution have a collectuition benefit program?	je					
Responses	219	100%	72	100%	35	100%
Yes	109	50%	17	24%	1	3%
No	110	50%	55	76%	34	97%
PRACTICE DEMOGRAPHICS						
What is the setting of your practice	e?					
Responses	225	100%	73	100%	36	100%
Academic University	225	100%	0	0%	0	0%
Academic Private	0	0%	73	100%	0	0%
Private	0	0%	0	0%	36	100%
What is the primary area of interestor your practice?	t					
Responses	225	100%	73	100%	36	100%
Kidney	177	79%	65	89%	33	92%
Liver	151	67%	45	62%	16	44%
Pancreas	118	52%	47	64%	19	53%
Intestine	24	11%	2	3%	0	0%
Heart	4	2%	0	0%	0	0%
Lung	4	2%	0	0%	0	0%
Live donor liver	40	18%	9	12%	0	0%
Live donor nephrectomy	94	42%	22	30%	19	53%
Live donor hepatecomy	28	12%	12	16%	1	3%
Hepatobiliary surgery	99 40	44% 27%	25 16	34% 22%	14	39% 22%
Vascular access	60	Z170	10	ZZ70	8	2270

	ACADEMIC L Responses	JNIVERSITY Percent	ACADEMIC PRIVATE Responses Percent		PRIVA Responses	re Percent
What percent of your practice is non-transplant surgery?						
Responses	223	100%	72	100%	36	100%
0 - 10%	70	31%	24	33%	6	17%
11% - 20%	39	17%	14	19%	7	19%
21% - 30%	36	16%	9	13%	5	14%
31% - 40%	21	9%	6	8%	3	8%
41% - 50%	25	11%	7	10%	5	14%
51% - 60%	10	4%	5	7%	2	6%
61% - 70%	7	3%	1	1%	3	8%
71% - 80%	8	4%	2	3%	1	3%
81% - 90%	2	1%	3	4%	2	6%
91% - 100%	5	2%	1	1%	2	6%
What was your CENTER'S total he transplant volume last year?	eart					
Responses	143	100%	39	100%	19	100%
0	32	22%	9	23%	8	42%
1 - 5	7	5%	0	0%	1	5%
6 - 10	24	17%	6	15%	5	26%
11 - 15	19	13%	5	13%	1	5%
16 - 20	29	20%	2	5%	2	11%
21 - 25	15	10%	5	13%	0	0%
26 - 30	7	5%	3	8%	0	0%
31 or more	10	7%	9	23%	2	11%
What was your CENTER'S total lu transplant volume last year?	· ·					
Responses	139	100%	37	100%	16	100%
0	64	46%	18	49%	12	75%
1 - 5	7	5%	3	8%	0	0%
6 - 10	11	8%	4	11%	3	19%
11 - 15	10	7%	5	14%	0	0%
16 - 20	8	6%	3	8%	0	0%
21 - 25	8	6%	2	5%	1	6%
26 - 30	12	9%	0	0%	0	0%
31 or more	19	14%	2	5%	0	0%

	ACADEMIC L	Jniversity	ACADEMIC	PRIVATE	Priva	ΓE
	Responses	Percent	Responses	Percent	Responses	Percent
What was your CENTER'S total kidney transplant volume last yea	ar?					
Responses	211	100%	72	100%	35	100%
0	1	0%	1	1%	1	3%
1 - 25	7	3%	5	7%	2	6%
26 - 50	28	13%	10	14%	9	26%
51 - 75	25	12%	17	24%	8	23%
76 - 100	35	17%	3	4%	4	11%
101 - 125	17	8%	12	17%	2	6%
126 - 150	19	9%	4	6%	2	6%
151 - 175	6	3%	2	3%	0	0%
176 - 200	8	4%	8	11%	1	3%
201 - 225	25	12%	8	11%	2	5 <i>%</i>
226 - 250	25 11	5%	1	1%	3	9%
	29	14%	1	1%	3 1	9% 3%
251 or more	29	14 70	ı	1 70	ı	370
What was your CENTER'S total live transplant volume last year?	ver					
Responses	198	100%	56	100%	25	100%
0	12	6%	8	14%	6	24%
1 - 10	4	2%	1	2%	1	4%
11 - 20	14	7%	6	11%	3	12%
21 - 30	25	13%	4	7%	2	8%
31 - 40	29	15%	4	7%	3	12%
41 - 50	13	7%	3	5%	3	12%
51 - 60	17	9%	5	9%	0	0%
61 - 70	10	5%	4	7%	0	0%
71 - 80	15	8%	1	2%	4	16%
81 - 90	8	4%	0	0%	0	0%
91 - 100	13	7%	3	5%	2	8%
101 - 110	15	8%	2	4%	0	0%
111 - 120	8	4%	5	9%	0	0%
121 - 130	2	1%	4	7%	1	4%
131 - 140	4	2%	1	2%	0	0%
141 - 150	3	2%	0	0%	0	0%
151 or more	6	3%	5	9%	0	0%
What was your CENTER'S total pancreas transplant volume last year?						
Responses	197	100%	60	100%	27	100%
0	15	8%	8	13%	7	26%
1 - 5	63	32%	18	30%	9	33%
6 - 10	54	27%	14	23%	3	11%
11 - 15	22	11%	4	7%	4	15%
16 - 20	16	8%	10	17%	0	0%
21 - 25	12	6%	6	10%	3	11%
26 - 30	6	3%	0	0%	3 1	4%
31 or more	9	5%	0	0%	0	0%
JI OI HIOLE	7	J /0	U	0 /0	U	0 70

	ACADEMIC UNIVERSITY		ACADEMIC	PRIVATE	Private		
	Responses	Percent	Responses	Percent	Responses	Percent	
What was your CENTER'S total							
intestine transplant volume last							
year?							
Responses	157	100%	38	100%	17	100%	
0	115	73%	32	84%	17	100%	
1 - 5	22	14%	4	11%	0	0%	
6 - 10 11 - 15	9 3	6% 2%	2	5% 0%	0	0% 0%	
16 - 20	3 4	3%	0 0	0%	0 0	0%	
21 - 25	2	1%	0	0%	0	0%	
26 - 30	1	1%	Ö	0%	0	0%	
31 or more	1	1%	0	0%	0	0%	
What was your PERSONAL total	,						
heart transplant volume last year?	? 118	100%	34	100%	15	100%	
Responses 0	118	95%	34 34	100%	15 14	93%	
1 - 5	1	1%	0	0%	1	7376	
6 - 10	0	0%	Ő	0%	0	0%	
11 - 15	2	2%	Ö	0%	0	0%	
16 - 20	1	1%	0	0%	0	0%	
21 - 25	0	0%	0	0%	0	0%	
26 - 30	1	1%	0	0%	0	0%	
31 or more	1	1%	0	0%	0	0%	
What was your PERSONAL total							
lung transplant volume last year?							
Responses	117	100%	34	100%	15	100%	
0	111	95%	34	100%	15	100%	
1 - 5 6 - 10	3	3% 0%	0	0% 0%	0	0% 0%	
6 - 10 11 - 15	0 1	0% 1%	0 0	0% 0%	0 0	0%	
16 - 20	1	1%	0	0%	0	0%	
21 - 25	0	0%	0	0%	0	0%	
26 - 30	0	0%	0	0%	0	0%	
31 or more	1	1%	0	0%	0	0%	
What was your PERSONAL total k	idney						
transplant volume last year?	-						
Responses	198	100%	70	100%	36	100%	
0	15	8%	2	3%	3	8%	
1 - 25	83	42%	33	47%	14	39%	
26 - 50 51 - 75	71 19	36% 10%	21 11	30% 16%	13	36% 11%	
76 - 100	19 8	10% 4%	3	16% 4%	4 1	3%	
101 - 125	o 1	4 % 1%	0	0%	1	3%	
126 - 150	1	1%	0	0%	0	0%	
151 or more	0	0%	0	0%	0	0%	

	ACADEMIC UNIVERSITY			D	Private		
	Responses	Percent	Academic Responses	PRIVATE	Responses	Percent	
What was your DEDCONAL total	·		•		•		
What was your PERSONAL total liver transplant volume last year?							
Responses	181	100%	55	100%	24	100%	
0	40	22%	13	24%	8	33%	
1 - 10	31	17%	10	18%	4	17%	
11 - 20	53	29%	13	24%	5	21%	
21 - 30	34	19%	7	13%	5	21%	
31 - 40	15	8%	7	13%	1	4%	
41 - 50	6	3%	4	7%	1	4%	
51 - 60	1	1%	1	2%	0	0%	
61 - 70	1 0	1% 0%	0	0% 0%	0	0% 0%	
71 or more	U	0%	0	0%	0	0%	
What was your PERSONAL total							
pancreas transplant volume last							
year?	167	100%	ΕŹ	100%	24	100%	
Responses 0	52	31%	56 12	21%	26 9	35%	
1 - 5	92	55%	30	54%	14	54%	
6 - 10	15	9%	10	18%	2	8%	
11 - 15	4	2%	2	4%	1	4%	
16 - 20	3	2%	2	4%	0	0%	
21 - 25	0	0%	0	0%	0	0%	
26 - 30	1	1%	0	0%	0	0%	
31 or more	0	0%	0	0%	0	0%	
What was your PERSONAL total intestine transplant volume last							
year?							
Responses	136	100%	34	100%	16	100%	
0	117	86%	32	94%	16	100%	
1 - 5	15	11%	2	6%	0	0%	
6 - 10	3	2%	0	0%	0	0%	
11 - 15	0	0%	0	0%	0	0%	
16 - 20	1	1%	0	0%	0	0%	
21 or more	0	0%	0	0%	0	0%	
What was your PERSONAL total							
NON-transplant volume last year? Responses	215	100%	71	100%	36	100%	
0	5	2%	1	1%	1	3%	
1 - 25	44	20%	13	18%	3	8%	
26 - 50	46	21%	16	23%	4	11%	
51 - 75	28	13%	13	18%	6	17%	
76 - 100	24	11%	5	7%	5	14%	
101 - 125	15	7%	1	1%	4	11%	
126 - 150	15	7%	3	4%	3	8%	
151 - 200	12	6%	11	15%	2	6%	
201 - 250	16	7% 2%	1	1%	3	8%	
251 - 300 301 or more	4 6	2% 3%	3 4	4% 6%	3 2	8% 6%	
JOT OF HIGHT	U	3 /0	4	U /0	۷	U 70	

How many days per week, on average, did you conduct operative elective surgery last year? Responses 216 100% 69 100% 35 100% 0 15 7% 1 1% 0 0% 29% 2 42% 10 29% 3 3 4 16% 12 17% 13 37% 10 2 33% 3 9% 10 2 2 3% 3 3 9% 10 2 2 3 3 4 16% 10 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		ACADEMIC UNIVERSITY		ACADEMIC		PRIVATE	
Responses 216 100% 69 100% 35 100%		Responses	Percent	Responses	Percent	Responses	Percent
Responses 216 100% 69 100% 35 100% 0 15 7% 1 1% 0 0 0% 15 7% 1 1% 0 0 0% 15 7% 1 1% 0 0 0% 2 10 29% 2 10 29% 2 10 29% 3 3% 3 34 16% 12 17% 13 37% 4 6 3% 6 9% 1 1 3% 5 3 1% 2 3% 3 9% 1 1 3% 5 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	average, did you conduct operativ	e					
0 15 7% 1 1% 0 0% 1 79 37% 29 42% 10 29% 2 79 37% 19 28% 8 23% 3 34 16% 12 17% 13 37% 4 6 3% 6 9% 1 3% 5 3 1% 2 3% 3 9% How many days per week, on average, did you field calls for donor recovery? ***<		216	100%	69	100%	35	100%
2 79 37% 19 28% 8 23% 3 34 16% 12 17% 13 37% 4 6 3% 6 9% 1 3% 5 3 1% 2 3% 3 9% How many days per week, on average, did you field calls for donor recovery? Responses 215 100% 69 100% 36 100% 0 35 16% 8 12% 12 33% 1 25 12% 10 14% 4 11% 2 54 25% 20 29% 3 8% 3 44 20% 17 25% 8 22% 4 21 10% 8 12% 3 8% 5 12 6% 3 4% 1 3% 6 7 3% 1 1% 0 0% HOURS AND WORK SCHEDULE How many days per week, on average, did you field calls for transplant coverage last year? Responses 216 100% 69 100% 35 100% 0 7 3% 2 </td <td>· · · · · · · · · · · · · · · · · · ·</td> <td>15</td> <td>7%</td> <td>1</td> <td>1%</td> <td>0</td> <td>0%</td>	· · · · · · · · · · · · · · · · · · ·	15	7%	1	1%	0	0%
3 34 16% 12 17% 13 37% 4 6 3% 6 9% 1 3% 5 3 1% 2 3% 3 9% How many days per week, on average, did you field calls for donor recovery? Responses 215 100% 69 100% 36 100% 0 35 16% 8 12% 12 33% 1 25 12% 10 14% 4 11% 2 54 25% 20 29% 3 8% 3 44 20% 17 25% 8 22% 4 21 10% 8 12% 3 8% 5 12 6% 3 4% 1 3% 6 7 3% 1 1% 0 0% HOURS AND WORK SCHEDULE How many days per week, on average, did you field calls for transplant coverage last year? Responses 216 100% 69 100% 35 100% 0 7 3% 2 3% 3 9% 1 6 3%	1		37%	29	42%	10	
3 34 16% 12 17% 13 37% 4 6 3% 6 9% 1 3% 5 3 1% 2 3% 3 9% How many days per week, on average, did you field calls for donor recovery? Responses 215 100% 69 100% 36 100% 0 35 16% 8 12% 12 33% 1 25 12% 10 14% 4 11% 2 54 25% 20 29% 3 8% 3 44 20% 17 25% 8 22% 4 21 10% 8 12% 3 8% 5 12 6% 3 4% 1 3% 6 7 3% 1 1% 0 0% HOURS AND WORK SCHEDULE How many days per week, on average, did you field calls for transplant coverage last year? Responses 216 100% 69 100% 35 100% 0 7 3% 2 3% 3 9% 1 6 3%	2	79	37%	19	28%	8	23%
How many days per week, on average, did you field calls for donor recovery? Responses 215 100% 69 100% 36 100% 0 35 16% 8 12% 12 33% 1 25 12% 10 14% 4 11% 2 54 25% 20 29% 3 8% 3 44 20% 17 25% 8 22% 4 21 10% 8 12% 3 8% 5 12 6% 3 4% 1 3% 6 7 3% 1 1% 0 0% HOW WAS SCHEDULE How many days per week, on average, did you field calls for transplant coverage last year? Responses 216 100% 69 100% 35 100% 0 7 3% 2 3% 3 9% 1 6 3% 1 1% 1 3% 2 35 16% 21 30% 2 6% 3 71 33% 15 22% 8 23% 4 41 19% <t< td=""><td></td><td>34</td><td>16%</td><td>12</td><td>17%</td><td>13</td><td>37%</td></t<>		34	16%	12	17%	13	37%
How many days per week, on average, did you field calls for donor recovery? Responses 215 100% 69 100% 36 100% 0 35 16% 8 12% 12 33% 1 1 25 12% 10 14% 4 11% 2 14% 12 15% 2 15% 20 29% 3 8% 3 18% 3 12% 17 25% 8 22% 4 25% 20 29% 3 8% 5 16% 8 12% 3 8% 5 12% 10 14% 11 3% 1 10% 1	4	6	3%	6	9%	1	3%
average, did you field calls for donor recovery? Responses 215 100% 69 100% 36 100% 0 35 16% 8 12% 12 33% 1 10 14% 4 11% 4 11% 25 12% 20 29% 3 8% 3 44 20% 17 25% 8 22% 4 21 10% 8 12% 3 8% 5 12 6% 3 4% 1 3% 6 7 3% 1 11% 0 0 0% 7 17 8% 2 3% 5 14% HOURS AND WORK SCHEDULE How many days per week, on average, did you field calls for transplant coverage last year? Responses 216 100% 69 100% 35 100% 0 7 3% 2 3% 3 9% 1 1% 1 1% 1 3% 2 3% 3 9% 1 1 1% 1 1% 1 3% 2 3% 3 9% 1 1 1% 1 1% 1 3% 2 3% 3 3 9% 1 1 1% 1 1% 1 3% 2 3% 3 3 9% 1 1 1% 1 1% 1 1 3% 2 3% 3 3 9% 1 1 1 1% 1 1 3% 2 3% 3 3 9% 1 1 1 1% 1 1 3% 2 3% 3 3 9% 1 1 1 1% 1 1 3% 2 3% 3 3 9% 1 1 1 1% 1 1 3% 2 3% 3 3 9% 1 1 1 1% 1 1 3% 2 3% 3 3 9% 1 1 1 1% 1 1 3% 2 3% 4 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	5	3	1%	2	3%	3	9%
How many days per week, on average, did you field calls for transplant coverage last year? Responses 216 100% 69 100% 35 100% 0 7 3% 2 3% 3 9% 1 1% 1 1% 1 3% 2 6% 35 16% 21 30% 2 6% 3 71 33% 15 22% 8 23% 4 41 19% 19 28% 6 17% 5 14%	average, did you field calls for dor recovery? Responses 0 1 2 3 4 5 6	215 35 25 54 44 21 12	16% 12% 25% 20% 10% 6% 3%	8 10 20 17 8 3	12% 14% 29% 25% 12% 4% 1%	12 4 3 8 3 1 0	33% 11% 8% 22% 8% 3% 0%
Responses 216 100% 69 100% 35 100% 0 7 3% 2 3% 3 9% 1 6 3% 1 1% 1 3% 2 35 16% 21 30% 2 6% 3 71 33% 15 22% 8 23% 4 41 19% 19 28% 6 17% 5 23 11% 2 3% 5 14%	How many days per week, on average, did you field calls for						
0 7 3% 2 3% 3 9% 1 6 3% 1 1% 1 3% 2 35 16% 21 30% 2 6% 3 71 33% 15 22% 8 23% 4 41 19% 19 28% 6 17% 5 23 11% 2 3% 5 14%		216	100%	69	100%	35	100%
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2 35 16% 21 30% 2 6% 3 71 33% 15 22% 8 23% 4 41 19% 19 28% 6 17% 5 23 11% 2 3% 5 14%							
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4 41 19% 19 28% 6 17% 5 23 11% 2 3% 5 14%							
5 23 11% 2 3% 5 14%							
	6		4%	3			11%
7 24 11% 6 9% 6 17%		24			9%	6	

			_	_	D		
	ACADEMIC L Responses	JNIVERSITY Percent	Academic Responses	PRIVATE Percent	PRIVA [*] Responses	TE Percent	
	·		•		•		
How many hours per week, on average, did you spend in the							
operating room last year?							
Responses	213	100%	70	100%	36	100%	
0	1	0%	0	0%	0	0%	
1 - 5	13	6%	3	4%	1	3%	
6 - 10	44	21%	10	14%	9	25%	
11 - 15	52	24%	15	21%	10	28%	
16 - 20	50	23%	18	26%	4	11%	
21 - 25	29	14%	15	21%	5	14%	
26 - 30	17	8%	4	6%	1	3%	
31 - 35	2	1%	2	3%	2	6%	
36 - 40	2	1%	2	3%	1	3%	
41 or more	3	1%	1	1%	3	8%	
How many hours per week, on							
average, did you spend in the clin	ic						
last year?							
Responses	218	100%	71	100%	35	100%	
0	1	0%	0	0%	1	3%	
1 - 5	25	11%	2	3%	1	3%	
6 - 10	95	44%	22	31%	9	26%	
11 - 15	48	22%	16	23%	7	20%	
16 - 20	28	13%	13	18%	3	9%	
21 - 25	11	5%	11	15%	6	17%	
26 - 30	5	2%	2	3%	5	14%	
31 - 35	1	0%	0	0%	2	6%	
36 - 40	0	0%	3	4%	0	0%	
41 or more	4	2%	2	3%	1	3%	
How many weekend days per mor	nth,						
on average, did you work/were on							
call last year?							
Responses	219	100%	72	100%	35	100%	
1	8	4%	4	6%	1	3%	
2	32	15%	9	13%	8	23%	
3	23	11%	13	18%	3	9%	
4	64	29%	18	25%	9	26%	
5	26 27	12% 12%	8 10	11% 14%	1	3% 17%	
6 7	27 11	12% 5%	10	14%	6 1	3%	
8	14	5% 6%	4	6%	4	3% 11%	
9	14	0%	0	0%	0	0%	
10	13	6%	5	7%	2	6%	
Do you have protected research							
time?			_		_		
Responses	223	100%	72	100%	35	100%	
Yes	42	19%	6	8%	0	0%	
No	181	81%	66	92%	35	100%	

	ACADEMIC UNIVERSITY		ACADEMIC		PRIVATE	
	Responses	Percent	Responses	Percent	Responses	Percent
How many days per week, on						
average, did you have protected						
research time last year?	40	4000/	,	4000/		00/
Responses	42	100%	6	100%	0	0%
1	20	48%	3	50%	0	0%
2 3	14	33%	0	0% 50%	0	0% 0%
4	6	14% 5%	3 0	50% 0%	0	0% 0%
•	2 0	5% 0%	0	0% 0%	0 0	0% 0%
5 or more	U	076	U	076	U	070
What percent of protected researc	h					
time is funded by the following?						
Extramural funding (NIH or foundation	n) 28	47.2%	3	61.7%	0	0%
Intramural funding	28	41.7%	3	38.3%	0	0%
Pharmaceutical trials	28	4.6%	3	0.0%	0	0%
Other	28	6.4%	3	0.0%	0	0%
Do you have protected						
Do you have protected administrative time?						
Responses	220	100%	73	100%	36	100%
Yes	29	13%	73 11	15%	4	11%
No	191	87%	62	85%	32	89%
140	171	0770	0Z	0370	32	0770
If yes, how many days per week, o	n					
average, did you have protected						
administrative time last year?						
Responses	29	100%	11	100%	4	100%
1	24	83%	10	91%	1	25%
2	1	3%	1	9%	3	75%
3	2	7%	0	0%	0	0%
4	2	7%	0	0%	0	0%
5 or more	0	0%	0	0%	0	0%
Who performs the organ recoverie	es.					
in your practice?						
Responses	225	100%	73	100%	36	100%
Surgeon always	102	45%	40	55%	24	67%
Surgeon and fellow(s) together	66	29%	19	26%	4	11%
Surgeon sometimes	41	18%	9	12%	4	11%
Fellow(s) go alone after training	65	29%	17	23%	2	6%