## 24/7 APP and Inpatient/Outpatient Coverage

## Center 20 (Carolinas Medical Center)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 100-199/year, Liver 50-99/year, and Pancreas 1-5/year

Follow liver and kidney patients 3 months post transplant

Surgical Resident: 1 per month

APP roles: All abdominal organs, Inpatient, Outpatient Clinic and Nights

- 6 hybrid APPs
  - Inpatient rounding (7 days/week), outpatient clinic, surgery (priority is patient care, occasionally work in OR and on procurements), and home calls (5-8/month)
  - Work 4 10-hour shifts with overtime pay
  - No shift incentive, all overtime is one rate
- 4 nocturnal APPs
  - Work 12 hour shifts
  - Cover surgery, nephrology and hepatology
  - Cover pre-liver and post-transplant for 1 year postop
  - No shift incentive, all overtime is one rate
- 1 clinic APP
  - Kidney evaluations and post-kidney care, some post-liver, and 1 inpatient weekend every 2 months
- PRN positions to help fill gaps
- 1 junior resident that operates and rounds, no clinic
- No fellows
- Note: currently adding a new role where some PAs cover Peds

Sample schedule provided (see excel sheet)

# Center 14 (Mayo AZ)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 300+/year, Liver 150+/year, and Pancreas 10+/year

Follow kidney patients for 1 year and liver patients for 30 days

Surgical Resident: 1 per month

APP roles: All abdominal organs, Inpatient, Outpatient Clinic and Nights

- Currently 13.5 APPs with plans to grow to 15.5
- New schedule to 13 hour shifts, one group of APPs rotating days and nights with 1 hour overlap for sign out
  - Group night shifts together to minimize day/night flipping
  - M-F 4 APPs split between liver and kidney
    - Ratio for liver 2 APPs for average 8 patients
    - Ratio kidney 2 APPs for average 16 patients
  - Weekends 2 APPs to cover both liver and kidney
  - Nights 1 APP covers all patients
    - Nominal additional pay for weekends and nights
  - Clinic coverage is wound clinic only (postop wounds, drains, kidney donor follow up)
- 4 fellows and usually 2 residents, fellows with minimal floor responsibilities, residents some help with progress notes and tasks

## Sample schedule

MONDAY		L2		K2		KIDNEY	16 NIGHT	CLINIC 10		LIVER	Shift Breakdown	HOURS
TUESDAY			KIDNEY	K2		16 NIGHT		CLINIC 10	L2	LIVER		
WEDNESDAY		16 NIGHT	KIDNEY	K2			CLINIC		L2	LIVER	10wks x 40/wk	400h
THURSDAY			KIDNEY	K2	16 NIGHT	CLINIC		FLEX/OR	L2	LIVER	Nights x7 (5 x16h, 2 x12h)	104h
FRIDAY	LIVER		KIDNEY			CLINIC	16 NIGHT	K2	L2		Clinic: 5 shifts (3 x8h, 2 x10h)	52h
SATURDAY	LIVER	12 NIGHT			KIDNEY 12						Weekend x3 ( 2 x10h, 2x12h, 2x12h)	44h
SUNDAY	LIVER	12 NIGHT			KIDNEY 12						Service shifts x 20	200h
MONDAY	L2		K2		KIDNEY	16 NIGHT	CLINIC 10		LIVER			
TUESDAY		KIDNEY	K2		16 NIGHT		CLINIC 10	L2	LIVER		37 total shifts	
WEDNESDAY	16 NIGHT	KIDNEY	K2			CLINIC		L2	LIVER			
THURSDAY		KIDNEY	K2	16 NIGHT	CLINIC		FLEX/OR	L2	LIVER			
FRIDAY		KIDNEY			CLINIC	16 NIGHT	K2	L2		LIVER		
SATURDAY	12 NIGHT			KIDNEY 12						LIVER		
SUNDAY	12 NIGHT			KIDNEY 12						LIVER		
MONDAY		K2		KIDNEY	16 NIGHT	CLINIC 10		LIVER		L2		
TUESDAY	KIDNEY	K2		16 NIGHT		CLINIC 10	L2	LIVER				
WEDNESDAY	KIDNEY	K2			CLINIC		L2	LIVER		16 NIGHT		
THURSDAY	KIDNEY	K2	16 NIGHT	CLINIC		FLEX/OR	L2	LIVER				
FRIDAY	KIDNEY			CLINIC	16 NIGHT	K2	L2		LIVER			
SATURDAY			KIDNEY 12						LIVER	12 NIGHT		
SUNDAY			KIDNEY 12						LIVER	12 NIGHT		
MONDAY	K2		KIDNEY	16 NIGHT	CLINIC 10		LIVER		L2		40	
TUESDAY	K2		16 NIGHT		CLINIC 10	L2	LIVER			KIDNEY	10 person schedule	
WEDNESDAY	K2			CLINIC		L2	LIVER		16 NIGHT	KIDNEY		
THURSDAY	K2	16 NIGHT	CLINIC		FLEX/OR	L2	LIVER			KIDNEY	37 shifts over a 10 w	vee
FRIDAY			CLINIC	16 NIGHT	K2	L2		LIVER		KIDNEY	or office over a 10 v	,
SATURDAY		KIDNEY 12						LIVER	12 NIGHT		period	
SUNDAY		KIDNEY 12						LIVER	12 NIGHT		periou	
MONDAY		KIDNEY	16 NIGHT	CLINIC 10		LIVER		L2		K2	Averege 10h perius	ماد
TUESDAY		16 NIGHT		CLINIC 10	L2	LIVER			KIDNEY	K2	Average 40h per wee	żΚ
WEDNESDAY			CLINIC		L2	LIVER		16 NIGHT	KIDNEY	K2		
THURSDAY	16 NIGHT	CLINIC		FLEX/OR	L2	LIVER			KIDNEY	K2		
FRIDAY		CLINIC	16 NIGHT	K2	L2		LIVER		KIDNEY			
SATURDAY	KIDNEY 12						LIVER	12 NIGHT				
SUNDAY	KIDNEY 12						LIVER	12 NIGHT				

### Sample Schedule 2

Weekday	1	2	3	4	5	6	7	8	9	10	11	12		
MONDAY			L2		LIVER			CLINIC	KIDNEY	K2	NIGHT		Shift Breakdown	Hours
TUESDAY				LIVER	L2		KIDNEY	CLINIC		K2		NIGHT	12 wks x 40h	480
WEDNESDAY				LIVER	L2		KIDNEY	CLINIC		K2	NIGHT			
THURSDAY			CLINIC	LIVER		L2	KIDNEY		K2			NIGHT	12 hours shift scheme (6-6 or 7-7)	
FRIDAY		LIVER	CLINIC			L2		KIDNEY	K2		NIGHT		Nights x 7	84
SATURDAY		LIVER						KIDNEY				NIGHT	Weekday Service shifts x 20	240
SUNDAY		LIVER						KIDNEY				NIGHT	Weekend Service shifts x4	48
MONDAY		L2		LIVER			CLINIC	KIDNEY	K2	NIGHT			Clinic x5	50
TUESDAY			LIVER	L2		KIDNEY	CLINIC		K2		NIGHT		36 total shifts	422 hours
WEDNESDAY			LIVER	L2		KIDNEY	CLINIC		K2	NIGHT				34h/wk
THURSDAY		CLINIC	LIVER		L2	KIDNEY		K2			NIGHT			
FRIDAY	LIVER	CLINIC			L2		KIDNEY	K2		NIGHT				
SATURDAY	LIVER						KIDNEY				NIGHT			
SUNDAY	LIVER						KIDNEY				NIGHT			
MONDAY	L2		LIVER			CLINIC	KIDNEY	K2	NIGHT					
TUESDAY		LIVER	L2		KIDNEY	CLINIC		K2		NIGHT				
WEDNESDAY		LIVER	L2		KIDNEY	CLINIC		K2	NIGHT					
THURSDAY	CLINIC	LIVER		L2	KIDNEY		K2			NIGHT			13 hour shift scheme (6-7 or 7-8)	
FRIDAY	CLINIC			L2		KIDNEY	K2		NIGHT			LIVER		
SATURDAY						KIDNEY				NIGHT		LIVER	Nights x7	91
SUNDAY						KIDNEY				NIGHT		LIVER	Weekday Service shifts x20	260
MONDAY		LIVER			CLINIC	KIDNEY	K2	NIGHT				L2	Weekend Service shifts x4	52
TUESDAY	LIVER	L2		KIDNEY	CLINIC		K2		NIGHT				Clinic x 5 shifts	50
WEDNESDAY	LIVER	L2		KIDNEY	CLINIC		K2	NIGHT					36 total shifts	
THURSDAY	LIVER		L2	KIDNEY		K2			NIGHT			CLINIC		453 hours
FRIDAY			L2		KIDNEY	K2		NIGHT			LIVER	CLINIC		38h
SATURDAY					KIDNEY				NIGHT		LIVER			
SUNDAY					KIDNEY				NIGHT		LIVER			
MONDAY	LIVER			CLINIC	KIDNEY	K2	NIGHT				L2			
TUESDAY	L2		KIDNEY	CLINIC		K2		NIGHT				LIVER	12 person s	schedul
WEDNESDAY	L2		KIDNEY	CLINIC		K2	NIGHT					LIVER	. = poreon c	au
THURSDAY		L2	KIDNEY		K2			NIGHT			CLINIC	LIVER	36 shifts ov	/er a 12
FRIDAY		L2		KIDNEY	K2		NIGHT			LIVER	CLINIC		30 311113 0	or a 12

LIVER

12 person schedule
36 shifts over a 12 week period
Average being 38ish hours per
week

# Center 4 (University of Colorado)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 200-299/year, Liver 100-150/year, and Pancreas 1-5/year

Follow kidney and liver patients for 90 days

Surgical Resident: 2 per month

APP roles: All abdominal organs, Inpatient, Outpatient Clinic and Nights

- 9 daytime APP FTE cover 7 days/week
  - Work 12.5 hours (5:30a-6p), 12 shifts per 4 weeks
  - 3-5 APPs scheduled each day with minimum 2 inpatient and 1 clinic
    - Weekday ratio goal is 8 inpatients
  - 2 APPs cover the weekend and split the service
    - Weekend ratio 8-15 inpatients
    - Weekend incentive is 25% extra/hour
  - Cover all abdominal inpatients, liver transplant post clinic (2 days/week) and kidney evals (3 days/week)
- 5 nocturnal APP FTE
  - Work 12.5 hours (5:30p-6a). 10 shifts and 4 on call shifts (for sick/emergency) per 4
    weeks
  - 1-2 APPs scheduled each weeknight, 1 APP on weekend nights
    - Ratio 20-40 patient per APP
  - Cover transplant surgery and lung transplant
  - Nocturnal APPs have 25% extra pay built into their salary as incentive
- 2 fellows and 2 residents, priority for OR work and no floor responsibilities

## Sample Schedule Days

		MOCK ITA	nsplant Surgery A	rr scheaule		
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
APP7	APP1	APP1	APP8	APP8	APP1	APP1
APP8	APP7	APP3	APP3	APP3	APP2	APP2
	APP4	APP4	APP5	APP5	APP8	
		APP6	APP4	APP6	APP5	
			APP6			
APP1	APP1	APP3	APP2	APP2	APP2	APP3
APP2	APP3	APP5	APP5	APP5	APP3	APP4
	APP6	APP6	APP7	APP7	APP4	
		APP8	APP6	APP8	APP7	
			APP8	1		
APP3	APP3	APP5	APP4	APP4	APP4	APP5
APP4	APP5	APP7	APP1	APP1	APP5	APP6
	APP8	APP2	APP7	APP7	APP6	
		APP8	APP2	APP2	APP1	
			APP8			
APP5	APP5	APP7	APP6	APP6	APP6	APP7
APP6	APP7	APP1	APP1	APP1	APP7	APP8
	APP2	APP2	APP3	APP3	APP8	
		APP4	APP2	APP4	APP3	
			APP4			

# Center 21 (University of Nebraska)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 100-199/year, Liver 100-150/year, Pancreas 1-5/year and Intestine 5-10/year

Follow transplant patients forever

Surgical Resident: 1 per month

APP roles: APPs are organ-specific, Inpatient, Outpatient Clinic and Nights

- 13-14 Daytime APP FTE cover 7 days/week
  - 6 Liver/SB Day APPs work 8a-6p (residents cover 6a-8a) 7 days
  - 3 Peds APPs work 8a-6p (residents cover 6a-8a) M-F
  - 4-5 Kidney APPs work 8a-5p M-F, weekends covered by resident/fellows.
    - Rotate to cover inpatient and outpatient
  - Weekday ratios 1:4 ICU and 1:8 floor, weekends 1:10-15, nights 1:15
  - Weekend differential is 3%
- 5 night liver/kidney APPs cover 6p-6a (4 adult and 1 peds)
  - Differential 18% for nights
- Residents and fellows cover ICU and help with ICU/floor on the weekends, OR responsibilities
- 1 OP Clinic APP liver/SB patients are followed for life, kidney for 1 month and then refer back to nephrology
  - Liver clinic volume 20-30 patients/week, kidney volume is higher
  - Inpatient APPs cover vacation, otherwise no cross-cover
  - No residents in clinic

## 24/7 APP Coverage

# Center 10 (University of Pennsylvania)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 200-300/year, Liver >150/year, Pancreas 10+/year

Follow patients for kidney 6 months, liver 12 months, and pancreas 6-12 months

Surgical Resident: 2 per month

APP roles: All abdominal organs, Inpatient 24/7

- M-F 4 APPs working 6a-6p
  - 12 APPs total, 11 mostly days with some nights
  - Goal Ratio 1:8
- Weekends 2 APPs working 6a-6p
  - Goal Ratio 1:5-20
  - Incentive 10% for weekends
- Nights 1 APP working 6p-6a
  - 1 dedicated night APP, the remainder of nights are covered by day APPs (3 night shifts/2 month schedule)
  - No patient cap
  - Incentive is 15% for night, 25% weekend nights
- Fellows/residents help with rounding, interns follow living donor patients

# Center 24 (NYU Transplant Institute)

Average Daily Census: 30-40 Inpatients

Transplant Volume: Kidney 300+/year, Liver 100-150/year, Pancreas 1-5/year

Follow patients for\*\*\*\*

Surgical Resident: 3 per month

APP roles: APPs are organ-specific, Inpatient 24/7

## Center 5 (Duke)

Average Daily Census: 30-40 Inpatients

Transplant Volume: Kidney 200-300/year, Liver >150/year, Pancreas 5-10/year, Intestine 1-5/year

Follow patients for 1 year post-transplant or with graft issue/rejection

Surgical Resident: 1 per month

APP roles: All abdominal organs, Inpatient 24/7

- M-F 5 APPs working 6a-6p
  - 15 APPs rotating days and nights, 14 shifts/month (any additional shift is \$90/hr)
  - Goal Ratio 1:8
- Weekends 3 APPs working 6a-6p
  - Goal Ratio 1:10
- Nights 2 APPs working 6p-6a
  - 3 dedicated night APPs
  - No patient cap, so ratios could be 20+ per APP and take sick calls from outpatients
  - Incentive is additional \$4100 salary
- Moonlighters (from ICU or APPs on other SOT teams) to help cover any open shifts for extra pay
- Residents/fellows help with some postop orders, but primary role is OR

## Center 32 (UT Southwestern)

Average Daily Census: 10-20 Inpatients

Transplant Volume: Kidney 200-300/year, Liver 100-150/year

Follow liver patients for 1 year, kidney for 3 years and SLK forever

Surgical Resident: 2 per month

APP roles: APPs are organ-specific each shift but trained to cover liver and kidney, Inpatient 24/7

- M-F 2 APPs each day (1 for kidney and 1 for liver), 1 APP to do admissions/discharges and help with busy services
  - Total of 6 APPs (1 dedicated to days, 5 that cover days and some nights)
  - APPs work 6 12s + 1 8 hour day, 1 APP that works 10s
  - Ratio 6-10 patients per APP
- Nights 1 APP to cover the service
  - 2 dedicated night APPs
  - Incentives are paid per shift (amount set by center):
    - M-Th nights (\$28.74/shift)
    - F night (\$153.91/shift)
    - Sat night (\$153.91/shift)
    - Sunday night (\$139.35/shift)
- Fellow pre-rounds with APPs in AM and rounds with APPs in PM
- Residents have OR responsibilities, minimal floor help

## Center 27 (UCSF)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 300+/year, Liver 150+/year, Pancreas 10+/year

Follow post-transplant patients forever

Surgical Resident: 2 per month

APP roles: APPs are organ-specific each, Inpatient 24/7

- M-F Covered by 2 APPs
  - 4 day APPs on team to cover M-F and weekends
  - Ratios are very variable, can be 1:4 with intern help or 1 APP for whole service
- Weekends covered by 1 APP
  - 5% differential for weekends 16% for nights, 21% for weekend nights
- Nights covered by 1 APP
  - 2 night APPs work 3 nights/week and moonlighter covers 7<sup>th</sup> night
  - 16% for nights, 21% for weekend nights
- Intern helps with floor patients

## Center 16 (Mayo Clinic FL)

Average Daily Census: 10-20 Inpatients

Transplant Volume: Kidney 200-300/year, Liver >150/year, Pancreas 5-10/year

Follow patients for 1 year (trying to change to 6 months)

Surgical Resident: 2 per month

APP roles: All abdominal organs, Inpatient 24/7

- \*\*\* Daytime APPs
  - 2-3 APPs schedule 7a-5p for liver (20-30 patients, no cap)
    - APPs cover post-liver, OP calls, hepatology and liver patients on other services
  - Similar structure for kidney, but cover as a primary and consult service
- Weekends covered by 1 APP
- Nights covered by 1 APP 5p 7a
- Residents/fellows focus on consults/transplant evals

## 7 days/week APP Coverage

## Center 12 (Johns Hopkins)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 200-300year, Liver 100-150/year, Pancreas 1-5/year

Follow liver patients 1 year and kidney 4-6 weeks postop

Surgical Resident: 2 per month

APP roles: APPs cover all abdominal organs, Inpatient 7 days/week

- M-F: 4 APPs per day
  - 8 APPs on inpatient team\* cover 365 days/year
  - Ratio 6-8 patients per APP
- Weekends: 2 APPs per day
  - Ratio 12-15 patients per APP
  - Minimal (<\$1/hour) incentive for weekend shifts, overtime for holidays</li>
- Residents do minimal floor work

## Sample schedule – ok to include if blinded, multiple weeks in attached document

\	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	Tuesday
	10/15/2024	10/16/2024	10/17/2024	10/18/2024	10/19/2024	10/20/2024	10/21/2024	10/22/2024
SURGERY								
CARRIE	ON/ Med?	ON	Class	ON (leave early)	OFF	OFF	ON MED	OFF
CHRISTIN	ON	OFF	ON	OFF	ON	ON	ON	OFF
RACHEL	OFF	ON	Class	OFF	OFF	OFF	OFF	ON
CHELSEA	ON	OFF	OFF	ON	ON	ON	ON	OFF
RUTH	OFF	ON MED	ON MED	ON	OFF	OFF	ON	ON
SAWYER	ON	ON	ON	OFF	OFF	OFF	OFF	ON
ALISSA	ON	ON	ON	OFF	OFF	OFF	OFF	ON
SUZIE	OFF	ON	ON	ON	OFF	OFF	ON	OFF
	5	5	4	4	2	2	4	4
Jess M								
Caitlin P								
Melissa H								
Sean Ellis	ON	ON	ON	ON	OFF	OFF	PTO	PTO

## Center 30 (University of Minnesota)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 200-300year, Liver 100-150/year, Pancreas 10+/year

Follow liver and kidney patients for 1 year

Surgical Resident: 1 per month

APP roles: APPs cover all abdominal organs, Inpatient 7 days/week

- M-F 3 APPs per day
  - 7 APPs working 10-hour shifts
    - Ratio 3-15 patients per APP
- Weekends: 1 APP, rotating every 7 weeks
  - Ratio 20-25 patients per APP
  - No incentive for weekend shifts
- Resident priority is OR, may help with notes on the weekend if available

## Center 22 (Northwestern)

Average Daily Census: 20-30 Inpatients

Transplant Volume: Kidney 300+/year, Liver 100-150/year, Pancreas 10+/year

Follow liver for 3 months, kidney for 1 year, pancreas for 1-2 years

Surgical Resident: 1 per month

APP roles: APPs cover all abdominal organs, Inpatient 7 days/week

- M-F 3-4 APPs (2-3 6a-4p and 1 8a-6p)
  - 5.75 FTE work 4 10 hour shifts/week
  - Ratio typically 6-10 patients
  - Cover all floor patients (Fellow/resident cover ICU)
- Weekend 1 APP (6a-4p) and 1 resident
  - Ratio split service with resident
  - Incentive pay is \$100/weekend shift
- Residents round on ICU and complete consults

## Center 26 (UC Davis)

Average Daily Census: 10-20 Inpatients

Transplant Volume: Kidney 300+/year, Liver 50-99/year

Follow liver patients 1 year and kidney 90 days

Surgical Resident: 3 per month

APP roles: APPs cover all abdominal organs, Inpatient 7 days/week

- 7 days/week 2 APPs per shift 630a-6p
  - 5 APPs work 13 12 hour shifts/4 weeks
    - Goal ratio 6-8 patients per APP
    - Growing to 6 APPs next summer for increasing liver volume
  - Ratio is typically 6-10 patients
- Residents help with floor work if census is high and cover nights

## 7 days a week and Inpatient/Outpatient APP Coverage

## Center 3 (Cleveland Clinic)

Average Daily Census: 40+ Inpatients

Transplant Volume: Kidney 300+/year, Liver 150+/year, Pancreas 5-10/year, Intestine 5-10/year

Follow liver patients for 1-2 years, kidney for 3 months, Intestine forever

Surgical Resident: 3 per month

APP roles: APPs are organ-specific, Cover 7 days/week and inpatient/outpatient

- M-F 3-4 inpatient APPs per organ group
  - Liver/intestine APPs are either inpatient or outpatient
    - APPs work 4-10s
    - Inpatient ratio for liver 5-6 patients per APP (no inpatient coordinator)
    - Inpatient ratio for intestine 6-7 patients per APP (no inpatient coordinator)
  - Kidney APPs have a hybrid rotation 2 weeks inpatient, 3 weeks outpatient
    - APPs work 5 8s
    - Ratio 6 patients per APP with inpatient coordinator
- Weekends: 1 APP per organ group (note: APPs prefer to carry higher census/work less weekends)
  - No extra pay for weekend shifts
- Resident/fellow helps with floor work

#### Sample Schedule – ok to include, need to blind

No	ve	111	her			
				<b>'</b>	:	2024
Intestine Tran	splant APP Sch	edule				
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
27	28	29	30	31	1	
Amanda + Resident (Michael Littau)	OP: Shannon IP: Jess, Ruchi, Nicole, Eric	OP: Shannon  IP: Jess, Eric, Nicole, Ruchi, Monu	OP: Shannon IP: Amanda, Ruchi, Monu	OP: Karen IP: Amanda, Jess, Ruchi, Monu	OP: Karen IP: Jess, Eric, Nicole, Monu	Eric + Nicole Resident (Michael Litta
	REQ: AH, MG PTO: Britt	PTO: Britt, Amanda	REQ: NB, JP PTO: Britt	REQ: NB, EW PTO: Shannon, Britt	REQ: RP, AH, SJ PTO: Britt	
3_	OP: Shannon	OP: Shannon	OP: Shannon	OP: Shannon	OP: Karen	
Eric + Nicole	IP: Amanda, Jess, Britt, Ruchi REQ: MG	IP: Monu, Eric, Amanda, Nicole, Jess	IP: Monu, Eric, Nicole, Britt, Ruchi REQ: AH, JP	IP: Eric, Jess, Britt, Ruchi PTO: Amanda REQ: MG, NB	IP: Monu, Nicole, Jess, Britt, Ruchi PTO: Amanda REQ: EW	Monu
10	11	12	13	14	15	
Monu	OP: Shannon IP: Jess, Britt, Eric, Nicole, Ruchi REQ: MG, AH	OP: Shannon  IP: Jess, Eric, Amanda, Nicole, Ruchi  REQ: MG PTO: Britt	OP: Shannon IP: Monu, Amanda, Eric, Nicole, Ruchi REQ: JP	OP: Shannon IP: Monu, Amanda, Eric, Nicole, Britt REQ: JP	Britt's Last Day!  OP: Karen IP: Monu, Jess, Amanda, Britt, Ruchi  REQ: EW, NB	Jess
17	18	19	20	21	22	
Jess	OP: Shannon IP: Ruchi, Eric, Amanda, Nicole REQ: MG, JP	OP: Shannon IP: Jess, Ruchi, Monu, Eric, Nicole	OP: Shannon IP: Ruchi, Monu, Eric, Amanda REQ: JP	OP: Shannon IP: Jess, Ruchi, Monu, Amanda, Nicole	OP: TBD  IP: Jess, Monu, Eric, Nicole, Amanda  REQ: SJ, RP	OPEN for Supplementa
24	25	26	27	28	29	
OPEN for Supplemental	OP: Shannon IP: Monu, Ruchi, Nicole, Jess, Eric	OP: Shannon IP: Monu, Ruchi, Nicole, Jess	OP: Shannon  IP: Ruchi, Amanda, Eric  PTO: Jess	Thanksgiving PTO: Shannon, Monu, Jess, Nicole, Amanda, Eric	OP: TBD  IP: Amanda, Nicole, Ruchi, Eric	Amanda

Sunday	r Transplant Sci					
Sunday	r Transplant Sc				7	2024
		hedule				
	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
27	28 Pre: Lauren	Pre: Lauren	Pre: Lauren	Pre: Lauren	Pre: April	
Beth	Post: Toni, Allison, Zhenya, Kirkwood	Post: Toni, Allison, Zhenya, Kirkwood	Post: Beth, April, Allison, Zhenya	Post: Beth, April, Allison, Zhenya	Post: Beth, Toni, Kirkwood	Toni
	PTO: April	REQ: AW	PTO: Kirkwood	OP Int: Kerepesi	OP Int: Kerepesi REQ: ZO	
3	4	5	6	7	8	
	Pre: April	Pre: April	Pre: April	Pre: April	Pre: Beth	
Toni	Post: Beth, Zhenya,	Post: Beth, Zhenya,	Post: Toni, Kirkwood,	Post: Beth, Allison, Toni,	Post: Allison, Zhenya, Toni	Zhenya
10111	Kirkwood	Kirkwood	Kerepesi	Kirkwood	OP Int: Kerepesi	Znenya
	PTO: Lauren, Allison	PTO: Lauren, Allison	PTO: Lauren REQ: AG	PTO: Lauren	PTO: Lauren REQ: AW, Kirk	
10	11	12	13	14	15	1
	Pre: Beth	Pre: Beth	Pre: Beth	Pre: Beth	Pre: Allison	
Zhenya	Post: April, Kirkwood, Toni, Allison	Post: April, Kirkwood, Toni	Post: Allison, Lauren, Zhenya, Toni	Post: Allison, Lauren, Zhenya, Toni	Post: April, Kirkwood, Lauren, Zhenya	Kirkwood
	PTO: Lauren	REQ: LL	PTO: April	REQ: AW	OP Int: Kerepesi	
17	18	19	20	21	22	
	Pre: Allison Post: April,	Pre: Allison Post: April,	Pre: Allison Post: Beth,	Pre: Allison Post: Beth.	Pre: Zhenya Post: Beth, April,	
Kirkwood	Zhenya, Toni, Lauren	Zhenya, Toni, Lauren	Kirkwood, Toni, Lauren	Kirkwood, Zhenya, Toni	Kirkwood, Lauren	April
	REQ: BL	ACLS: Beth		REQ: AW PTO: MR	PTO: MR	
24	25	26	27	28	29	
	Pre: Zhenya	Pre: Zhenya	Pre: Zhenya	Thanksgiving	Pre: TBD	
April	Post: Beth, Kirkwood,	Post: Beth, Kirkwood, Toni,	Post: Toni, April, Allison	PTO: Kirkwood,	Lauren, Toni,	Lauren
April	Allison, Lauren	Allison	Alison	Zhenya, Beth,	April, Kirkwood	Lauren
(Meagan off this	,			Toni, April,	1 1	
entire week ->)	PTO: Kerepesi	PTO: Kerepesi, REO: AW	PTO: Beth REQ: Kirk	Lauren, Allison, Kerepesi		

# Center 19 (Michigan)

Average Daily Census: 10-20 Inpatients

Transplant Volume: Kidney 200-300year, Liver 100-150/year, Pancreas 5-10/year

Follow liver and kidney patients for 3 months or with transplant specific problem

Surgical Resident: 2 per month

APP roles: APPs cover all abdominal organs, Inpatient 7 days/week

- 7 days a week 2 inpatient APPs, M-F clinic
  - Total of 7APPs Work 6a 4p
  - APPs cover kidney, residents cover liver
  - Ratio is 5-8 patients per APP
- Weekend shifts get a small premium pay and 2 extra days off that month
- Inpatient resident coverage includes a surgery and anesthesia resident with coverage 24/7/365
- APPs are trained to cover inpatient and clinic
  - If assigned to clinic, no inpatient responsibilities but can help if needed
  - Follow liver patients for 3 months in clinic
  - One postop visit for kidney, remainder of care by nephrology
- Clinic includes:
  - Kidney average 8/day (strictly surgical, nephrology also sees)
  - Post liver average 4/day
  - Preop clinic, usually 1 pair (donor/recip)
  - HPB clinic with surgeons, typically 15 in a day
  - No residents in clinic, fellow occasionally helps with HPB

### Sample Schedule – ok to include if blinded

	SUN SEP	MON SEP	TUE OCT	WED OCT	THU	FRI OCT	SAT OCT	SUN OCT
	29	30	1	2	3	4	5	6
Available Shifts								
CLOSED			Peds clinic		OR 17			
Busk	Call 🔒	Wedge	APP Off	APP Weekend Off	On Call Weekday	On Call Weeksby	On Call Westend	On Call Weekend
Freeland	Call 🔒	Wedge	On Each Woodstay	On Call Meskuay	APP Off	AM MDLV  PM MDLV		
Herriman		APP Off	AM H&P Clinic	Virtual MDLV Clinic	Kidney Clinic 🗪	Liver Clinic		
Mielock		Wedge	PM Virtual Clinic	AM H&P Clinic	Liver Clinic PM H&P Clinic	APP Off		
Pacurar		Kidney Clinic	APP Off	Wedge	Wedge	Wedge	No Call	No Call
Riddell		Liver Clinic	Liver Clinic	APP Off	Vacation	Vacation	No Call	No Call
Sharp	Call Weekend	On Call Weskday	Wedge	APP Off	APP Weekend Off	APP Weekend Off		

